

SURENDRA TRIPATHI
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To whomsoever it may concern

I have been taking classes on various aspects of Parliamentary Procedures, Committee Systems and Public Policy management in Parliamentary Democracy as Guest Lecturer at the Parliamentary and Administrative Research Institute, popularly known as PARI, located at Bhikaji Cama Place. The Institute is doing a commendable job by providing capacity building courses on parliamentary procedures, protocol and privileges of Legislators amongst officers dealing with the parliamentary work in central government, autonomous bodies and PSUs in the country. PARI's joint international course in collaboration with DODS, London on Public Policy Management in Parliamentary Democracy is an excellent capacity building programme where our officers are getting rare opportunity to interact with the MPs from the UK parliament.

I wish PARI a huge success in its endeavor of *Strengthening Democracy*.

Date: 27.05.2019
Place: New Delhi


(SURENDRA TRIPATHI)