

CUSTOMISED LEADERSHIP PROGRAMME ON PUBLIC POLICY MANAGEMENT IN PARLIAMENTARY DEMOCRACY

(NEW DELHI + PERTH, AUSTRALIA)

For mid level officers/executives
in Autonomous Bodies under
Central Government and State
Assembly/Council secretariats
on Turnkey Basis.



P E R T H - A U S T R A L I A

Jointly organised by



Parliamentary and
Administrative
Research Institute,
New Delhi.



Perth, Australia

Email: pari.parliament@gmail.com
Visit: www.pari.parliament.org

Supported by



Australian Government

Australian Trade and Investment Commission

Joint International Course on Public Policy Management in Parliamentary Democracy (New Delhi + Perth)

JUSTIFICATION OF THE COURSE

Joint International Course titled Public Policy Management in Parliamentary Democracy is designed to help officers responsible for designing and implementing Public Policy in the country. The two days course in New Delhi with PARI will enlighten the participants about the basics of Public Policy Management in India and 5 days in Perth, Australia will give them the exposure and chance to compare both the systems operating as the best examples of Parliamentary Democracy. Public Policy Management is purely a management course within a Parliamentary System with a view to provide Capacity Building to the officials working with the Government in order to analyse all aspects of various policies that help in the governance of India.

ABOUT PARI, NEW DELHI, INDIA

Parliamentary and Administrative Research Institute (PARI) was established with a view to undertake meaningful research on parliamentary and administrative issues in India and provide capacity building courses on Parliamentary procedure which enable the stakeholders to deal with governance efficiently. The capacity building courses are tailor-made for officers working in Central Government Ministries/Departments, Autonomous Bodies, PSEs & State Assembly/Council secretariats and State Governments. We have recorded a successful execution of two international capacity building courses namely : i. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with DODS Parliamentary Communication, London and, ii. The Leadership Programme on Mental Health Systems Development and Public Health Policy in collaboration with School of Population and Global Health, University of Melbourne, Australia. Further in order to understand the nuances of governance in Australia, PARI has brought out a Joint International course on Public Policy Management in Parliamentary Democracy in collaboration with The John Curtin Institute of Public Policy, Perth, Australia for officers working in Central Government Ministries/Departments, Autonomous Bodies, PSEs & State Assembly/Council secretariats and State Governments.



ABOUT THE JOHN CURTIN INSTITUTE OF PUBLIC POLICY, PERTH, AUSTRALIA

The John Curtin Institute of Public Policy (JCIPP) is a peak body for research, education and discussion in public policy and administration. It takes a multi-disciplinary approach to addressing challenges in this area reflecting their complexity as well as the unique capacity of universities to play a key role in addressing them. The Institute's mission is: To undertake high quality research of national and international significance on current and emerging public policy and governance issues; To provide relevant, quality and contemporary education tailored to public sector professionals; and To promote public debate and discussion on a range of current and emerging public policy issues. The Institute engages with issues of particular significance to Western Australia within a national and international context. It draws on expertise from a wide variety of academic disciplines including political science, economics, sociology, anthropology and public management. It has particular expertise in federalism and intergovernmental relations; social policy and the welfare state; regional development; and public sector management. The JCIPP manages a higher degree by research program, offering an MPhil and PhD qualification for students undertaking research into public administration and policy. The Institute conducts a major program of public affairs, providing Western Australia with a major forum of ideas, discussion and debate in relation to all issues of public policy.



LEARNING OUTCOMES

Curtin will design and conduct a Leadership Programme on Public Policy Management in a Parliamentary Democracy for officers of the government of India. The contents of the program will be agreed to by mutual consent between Curtin and PARI.

At the completion of the program, students will be able to:

- Understand the System of Governance in Australia;
- Explain the role of the Executive and the Parliament in Public Policy Formulation;
- Identify effective ways to implement policies for the public good;
- Apply knowledge of how to promote accountability of government to the public at large;
- Understand Law Making Processes and the role of the Judiciary in upholding the Constitution;
- Demonstrate the role of Civil Society in Lawmaking;
- Explain the federal structure and Commonwealth-state relations

ABOUT AUSTRALIAN TRADE & INVESTMENT COMMISSION

The Australian Trade and Investment Commission - Austrade – promotes Australian trade, investment, tourism and education to the world. We deliver services to grow Australia's economic prosperity.

We help companies around the world to identify and take up investment opportunities in Australia as well as to source Australian goods and services. Our assistance includes:

- providing insight on Australian capabilities;
- identifying potential investment projects and strategic alliance partners;
- helping you identify and contact Australian suppliers.

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UPCOMING BATCH

Course Schedule

Batch I : 30 October to 9 November 2023

Last date for nominations

11 September 2023

Course Fee: Fee amount will be communicated in the request letter.

Fees include the following:

1. Joint Course training fee for New Delhi and Perth.
2. Transfer from the Airport to the Hotel and from Hotel to the Airport in Perth.
3. 3/4 star single occupancy hotel accommodation in Perth for 8 nights with breakfast.
4. Visa application charges (PARI Team will apply and pay for Visa.)

Note: It does not include travel from New Delhi to Perth and return; domestic travel to Delhi and return; accommodation and local conveyance in New Delhi.

Batch I : 30 October to 9 November 2023

New Delhi Schedule

(Monday) 30 October 2023	Orientation Lectures at PARI, New Delhi <i>(Minute to minute programme will be shared one week before the start of the course.)</i>
(Tuesday) 31 October 2023	Departure for Perth, Australia

Perth, Australia Schedule

Perth, Australia Schedule			
(Wednesday) 1 November 2023	Activity	Facilitator	Venue
Time to be advised	Guest arrival – met at Perth airport and bus to accommodation	To be advised	Hotel to be advised
(Thursday) 2 November 2023	Activity	Facilitator	Venue
8:30am	Arrival/tea/coffee	Ms Leza Duplock	Curtin University Bldg. 104 Room 102 Bentley Campus
9:00am	Welcome and Introduction to the week's training, overview	Professor Alan Fenna and Professor John Phillimore	
9:30am	Module 1	Professor Alan Fenna and Professor John Phillimore JCIPP	
10:30am	Morning tea		
11:00am	Module 1 continues		
12:30pm	Lunch	Student choice of Curtin venues	
1:30pm	Special guest presentation with Q&A	To be advised	
3:15pm	Afternoon tea		
3:30pm	Review and Conclusion		
4:00pm	Finish		
(Friday) 3 November 2023	Activity	Facilitator	Venue
8:30am	Arrival/tea/coffee	Ms Leza Duplock	Curtin University Bldg. 104 Room 102 Bentley Campus
9:00am	Module 2	Professor Alan Fenna and Professor John Phillimore	
10:00am	Morning tea		
10:30am	Special guest presentation with Q&A	To be advised	
12:30pm	Lunch	Student choice of Curtin venues	
1:30pm	Excursion	Professor Alan Fenna	Perth Zoo
3:30pm	Return to Curtin		
4:00pm	Finish		
(Saturday-Sunday) 4-5 November 2023	Activity	Suggested Activities	
	Student Free Time	Visits to: https://visit.museum.wa.gov.au/membership https://visit.museum.wa.gov.au/maritime https://www.bgpa.wa.gov.au/kings-park	
(Monday) 6 November 2023	Activity	Facilitator	Venue
8:30am	Arrival/tea/coffee	Ms Leza Duplock	Curtin University Bldg. 104 Room 102 Bentley Campus
9:00am	Module 3	Professor Alan Fenna	
10:30am	Morning tea		
11:00am	Module 3 continues		
12:30pm	Lunch	Student choice of Curtin venues	
1:30pm	Special guest presentation with Q&A	To be advised	

3:15pm	Afternoon tea		
3:30pm	Review and Conclusion		
4:00pm	Finish		
(Tuesday) 7 November 2023	Activity	Facilitator	Venue
8:30am	Arrival/tea/coffee	Ms Leza Duplock	Curtin University Bldg. 104 Room 102 Bentley Campus
9:00am	Module 4	Professor Alan Fenna	
10:30am	Morning tea		
11:00am	Module 4 continues		
12:30pm	Lunch	Student choice of Curtin venues	
1:30pm	Excursion	Professor Alan Fenna	Parliament of Western Australia/Dumas House
3:30pm	Return to Curtin		
4:00pm	Finish		
(Wednesday) 8 November 2023	Activity	Facilitator	Venue
8:30am	Arrival/tea/coffee	Ms Leza Duplock	Curtin University Bldg. 104 Room 102 Bentley Campus
9:00am	Module 5	Professor Alan Fenna	
10:30am	Morning tea		
11:00am	Module 5 continues		
12:30pm	Lunch	Student choice of Curtin venues	
1:30pm	Special guest presentation with Q&A	To be advised	
3:15pm	Afternoon tea		
3:30pm	Conclusion and Certificates awarded	Head of School	
4:00pm	Finish		
(Thursday) 9 November 2023	Return to India		

Module Description and Outline

Module 1 (Professors Fenna and Phillimore)

The Australian System of Government

- The Federal System
- Parliamentary Democracy and Cabinet Government
- The Executive and the Public Service
- Accountability Agencies and Mechanisms

Module 2 (Professor Fenna and Phillimore)

The Purpose and Tools of Public Policy

- The role of Government in a market economy
- Market failure
- Redistribution
- Policy Instruments

Module 3 (Professor Fenna)

Policy Processes: initiation and development

- The policy cycle

- Problem definition

- Policy Analysis

- Role of expertise

- Evidence-based policy making

- Cost/benefit analysis

Module 4 (Professor Fenna)

Shaping Public Policy

- Ideology and public policy

- Interest Groups

- Advocacy and Lobbying

Module 5 (Professor Fenna)

Policy Processes: delivery

- Challenges of implementation

- Program evaluation

- Policy evaluation-success and failure

COURSE GUIDELINES

ACCOMMODATION

- i. In New Delhi: The outstation participants are requested to arrange accommodation in Delhi on their own. The fees quoted by PARI does not include accommodation and local conveyance during the training period in New Delhi.
- ii. In Perth: The PARI in collaboration with the JCIPP will arrange standard and comfortable accommodation (3/4 Star hotel) for the participants for 8 nights. Breakfast will be provided by the Hotel on all days.

MEDICAL INSURANCE

The Participants are advised to get their Overseas Medical Insurance for the entire period of their stay in Australia done before leaving the country. The sponsoring organization is responsible to reimburse the premium amount paid for it.

TRAVEL ARRANGEMENT

Domestic & International: The Sponsoring/Nominating organisations/departments will bear the cost for the participants' domestic travel and local conveyance for attending training programme in New Delhi as well as for return air tickets for travelling to Australia as per the entitlement of the participant. The participants are requested to purchase Air ticket only after receiving the Visa.

PASSPORT

Passport should be valid for the next 6 months from the date of visa.

VISA APPLICATION

Once the nomination along with fee is received, PARI will seek the relevant documents to be attached while applying for visa. PARI will apply visa online and pay the visa charges.

CANCELLATION/REFUND POLICY

Cancellation can be done 30 days before the start of the course @ 20% deduction. If the cancellation is done between 30 days and 15 days before the start of the course, then 50% of the fees will be refunded. If the cancellation is done within 15 days of the start of the course, no fee will be refunded.

NOTE: Kindly transfer Fees along with nomination. A nomination without Fees will not be considered valid.

Guest Faculty in New Delhi



Dr. Yogendra Narain
(IAS Retd.) Former
Secretary General,
Rajya Sabha

Dr. Narain is a 1965 batch retired Indian Administrative Service (IAS) officer of Uttar Pradesh cadre. He has served as the Founder-Chairman of the Greater NOIDA Industrial Development Authority and of the National Highway Authority of India. Dr. Narain also served as a Secretary-General for Rajya Sabha – the Upper House of the Parliament of India. He retired from the Indian Administrative Services after serving for over 42 years. He has worked in various capacities in the administration in the State of Uttar Pradesh and the Government of India. He served as the Principal Secretary to the Governor of Uttar Pradesh; as Secretary, Ministry of Surface Transport, Government of India; Chief Secretary of Government of Uttar Pradesh and Defence Secretary to the Government of India. Dr. Narain holds degrees such as B.Sc., M.A. (Political Science), Diploma in Development Economics, M. Phil and Ph.D. He is currently the Chancellor of Hemwati Nandan Bahuguna Garhwal University situated in Srinagar Garhwal.



Shri D. S. Aswal
Former Advisor, Minister
of HRD and Minister of
H& FW, Lok Sabha

Over three decades, he has serviced various prestigious Committees of Parliament and the House in various capacities and earned adulation from eminent parliamentarians. He was principal draftsman of Public Accounts Committee on subjects like 2G spectrum, Adarsh Housing Scam, Acquisition of Aircraft by Ministry of Civil Aviation, Defense Estate Management, Operation Vijay and many others. A prolific writer, his articles have been published in national dailies, magazines and journals. He is faculty member of the Bureau of Parliamentary Studies and Training, Institute of Constitutional and Parliamentary Studies, PRS Legislative Research and the Indian Corporate Law Services Academy. He has delivered numerous lectures on almost all aspects of the functioning of Indian Parliament and Constitution to the probationers of All India Services, senior executives of PSUs, University Teachers, Journalists and Members of Parliament from many countries. As Secretary to Parliamentary Delegations, he has visited many countries and studied their

Parliamentary Systems. He has authored two books on different aspects of the functioning of our Parliament and a travelogue. The publication Division, Ministry of I&B is bringing hindi version of his book on The Indian Parliament. Currently, he is a practicing Advocate and also writes on contemporary constitutional and public policy matters.



Shri J. Sundriyal
Former Joint Secretary,
Rajya Sabha Secretariat,
Rajya Sabha

Sh. Jagmohan Sundriyal, Former Joint Secretary in Rajya Sabha, Parliament of India is an expert in Parliamentary and Constitutional matters, legislation, finance and budget, public policy analysis and public administration with more than 36 years of experience in Parliament (both Houses), Government of India and State Government of Uttarakhand. He has worked with distinction in all functional areas of Parliament administration. He has been associated with all formats of Parliamentary Committees and contributed immensely in the domain of education, health, industry, transport, tourism, culture, environment & forests and commerce by preparing more than 150 reports of different Parliamentary Committees on financial, legislation and policy issues of different Ministries/Departments of Govt. of India. He has worked as J.S. In-charge of the Department related Committee on Health and Family Welfare for almost five years and has been instrumental in scrutinizing landmark legislations and examining subjects of public importance relating to health sector. He has remained engaged as faculty to different training programmes conducted by Parliament of India and the Parliamentary Administrative and Research Institute.



Shri S. K. Tripathi
Former Joint Secretary,
Rajya Sabha

Shri S. K. Tripathi is former Joint Secretary and Chief Vigilance Officer in the Rajya Sabha Secretariat, Parliament of India. He joined the Rajya Sabha Secretariat in the year 1985. Over the span of three decades he has been associated with legislative business as well as non-legislative business pertaining to the Council of States. He has been overseeing the work of three Parliamentary Committees namely; Committee of Privileges, Committee on Rules and Committee on Government Assurances. Also, he has been Faculty member in various courses/programme conducted by Institute of Constitutional & Parliamentary Studies and Rajya Sabha Secretariat on subjects of Legislative Drafting, Law making process, raising matters of urgent public importance, matters of breach of privileges etc.

PARI Management, New Delhi



Chief Course Director
Shri S. Bal Shekar
Former Secretary
General, Lok Sabha,
Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/ Executive/ Legislative/ Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organized several international and national level conferences on parliamentary matters, apart from organizing various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.



Director, PARI
Dr. Narmadeshwar Prasad
Former Addl. Director,
Rajya Sabha, Parliament
of India

Dr. Prasad is the founder Director of Parliamentary and Administrative Research Institute (PARI) in New Delhi. He has worked in different capacities in Rajya Sabha Secretariat for over 23 years. He has a vast experience in parliamentary procedures. He took VRS from his service in 2017 and founded PARI with a view to impart training on various aspects of Parliamentary Procedures to officers of the government, PSEs and Autonomous bodies under the central government. He has done M.A., M Phil and Ph.D. from the School of International Studies, Centre for International Politics, Organisation and Disarmament, Jawaharlal Nehru University, New Delhi.

JCIPP Management, Perth



Professor John Phillimore
Executive Director,
John Curtin Institute
of Public Policy, Curtin
University, Perth

Since 2007, Professor John Phillimore has been Executive Director of The John Curtin Institute of Public Policy (JCIPP) at Curtin University. Prior to that, he was Director of Intergovernmental Relations in the Western Australian government, providing advice to the Premier and Cabinet on Commonwealth-State issues. John worked as Chief of Staff to Government ministers in the mid-1980s and in the early 2000s, and also spent a decade as an academic at Murdoch University. He has published on Australian public policy, politics, public administration, political economy, health regulation, and social policy. He is a regular commentator on Australian and Western Australian politics and public policy.



Professor Alan Fenna
Professor of Politics,
John Curtin Institute
of Public Policy, Curtin
University, Perth

Professor Fenna researches and supervises postgraduate students in the areas of Australian government and politics, Australian public policy, and Australian and comparative federalism in JCIPP. He is co-author of *Comparative Federalism: a systematic inquiry*, 2nd edn (2015) and *Interrogating Public Policy Theory: a political values perspective* (2019); co-editor of *Australian Government and Politics* (2021); and author or co-author of a range of journal articles and book chapters.

Guest Speakers in Perth, Australia include:

Ms Catherine Spencer
Ms Catherine Fletcher
Hon Eric Ripper
Professor Michael Schaper



PARI TRAINING INSTITUTE

504, Bhikaji Cama Bhawan, Bhikaji Cama
Place, New Delhi - 110066
Ph.: +91-11-40159058, 46014233
Visit: www.pari.parliament.org
Email: pari.parliament@gmail.com

Contact persons

Amit Kumar - Ph: 9250041680
Faguni Pandit - Ph: 8527275170

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Our Client Organisations (Since November 2017)

GOVERNMENT OF INDIA

1. Ministry of Personnel, P.G. and Pensions, Department of Pension & Pensioners Welfare, New Delhi
2. Department of Personnel and Training (DoPT), New Delhi
3. Ministry of Tribal Affairs, New Delhi
4. Ministry of Earth Sciences, New Delhi
5. Ministry of Electronics and Information Technology, New Delhi
6. Ministry of Development of North Eastern Region, New Delhi
7. Department of Space, Bangalore
8. Department of Scientific and Industrial Research (DSIR), New Delhi
9. Ministry of Road Transport & Highways, New Delhi
10. Ministry of Communication (Department of Posts), New Delhi
11. Ministry of Health & Family Welfare, New Delhi
12. Ministry of Shipping, New Delhi
13. Ministry of Commerce & Industry, Department of Industrial Policy & Promotion, New Delhi
14. Department of Health Research, New Delhi
15. Ministry of Parliamentary Affairs, New Delhi
16. Ministry of Coal, New Delhi

17. Department of Revenue, Ministry of Finance, New Delhi
18. Ministry of Human Resource Development, New Delhi
19. Ministry of Tourism, New Delhi
20. Department of Youth Affairs, New Delhi
21. Department of Agricultural Research and Education, New Delhi
22. Ministry of Power, New Delhi
23. Indian Council of Medical Research, Department of Health, New Delhi
24. DRDO, Department of Defence Research, New Delhi
25. Department of Economic Affairs, Ministry of Finance, New Delhi
26. Department of Empowerment of Persons with Disabilities (Diyangjan), Ministry of Social Justice, New Delhi
27. Ministry of Education, New Delhi
28. Department of Drinking Water & Sanitation, New Delhi.
29. Department of Justice, New Delhi

PUBLIC SECTOR ENTERPRISES

1. National Aluminium Company (NALCO), Bhubaneswar
2. Bharat Heavy Electricals Limited (BHEL), New Delhi
3. Hindustan Aeronautics Limited (HAL), Bangalore

4. Central Coalfields Limited (CCL), Ranchi
5. South Eastern Coalfields Limited (SECL), Bilaspur
6. Mahanadi Coalfields Limited (MCL), Sambalpur
7. Western Coalfields Limited (WCL), Nagpur
8. Indian Bank, Chennai
9. RITES Limited, Gurugram
10. Telecommunications Consultants India Limited (TCIL), New Delhi
11. Oil & Natural Gas Corporation (ONGC), Dehradun
12. Ircon International Limited, New Delhi
13. National Highways Authority of India (NHA), New Delhi
14. Indian Oil Corporation Ltd. (IOCL), New Delhi
15. Bharat Petroleum Corporation Ltd. (BPCL), Mumbai
16. Hindustan Petroleum Corporation Limited (HPCL), Mumbai
17. Dedicated Freight Corridor Corporation of India Ltd., New Delhi
18. Indian Farmers Fertiliser Cooperative (IFFCO), New Delhi
19. GAIL (India) Ltd., New Delhi
20. Oil India Limited, Duliajan, Assam
21. IREL (India) Limited, Mumbai
22. MMTC Limited, New Delhi
23. New Mangalore Port Trust, Mangalore, Karnataka
24. India Tourism Development Corp. Ltd., New Delhi
25. Biotechnology Industry Research Assistance Council (BIRAC), New Delhi
26. NLC India Limited, Neyveli, Tamilnadu
27. Balmer Lawrie & Co. Ltd., Kolkata
28. IFCI Limited, New Delhi
29. HLL Lifecare Limited, Thiruvananthapuram
30. Pension Fund Regulatory And Development Authority, New Delhi
31. MSTC Limited, Kolkata
32. Northern Coalfields Limited, Singrauli
33. Power Finance Corporation Ltd., New Delhi
34. Mangalore Refinery and Petrochemicals Ltd., Managalore
35. Mishra Dhatu Nigam Limited, Hyderabad
36. BEML Limited, Bangalore, Karnataka
37. Central Mine Planning & Design Institute Limited (CMPDI), Ranchi
38. Artificial Limbs Manufacturing Corporation of India (ALIMCO), Kanpur, UP
39. MOIL Limited, Nagpur, Maharashtra
40. National Buildings Construction Corporation (NBCC), New Delhi
41. North Eastern Electric Power Corporation Limited (NEEPCO), Shillong
42. Hindustan Shipyard Ltd., Visakhapatnam, A. P.
43. SMPK, Kolkata, West Bengal
44. Ferro Scrap Nigam Limited, Bhilai, Chhattisgarh
45. NEDFi Ltd., Guwahati, Assam
46. Bharat Coking Coal Limited, Dhanbad, Jharkhand
47. Paradip Port Authority, Paradip
48. NHPC Limited, Faridabad, Haryana
- Defence, New Delhi
17. National Institute of Tuberculosis and Respiratory Diseases, New Delhi
18. National Council for Promotion of Sindhi Language (NCPSSL), New Delhi
19. National Productivity Council, New Delhi
20. Indian Institute of Foreign Trade, New Delhi
21. National Skill Development Council (NSDC), New Delhi
22. National Institute of Rural Development and Panchayati Raj, Hyderabad
23. Central Institute of Himalayan Culture Studies (CIHCS), Itanagar
24. Chittaranjan National Cancer Institute (CNCI), Kolkata
25. National Council of Science Museums, Kolkata
26. Physical Research Laboratory, Ahmedabad
27. Central Council For Research in Unani Medicine, New Delhi
28. Children's Film Society India, Mumbai
29. National Institute for Micro, Small and Medium Enterprises (NI-MSME), Hyderabad
30. National Institute of Rock Mechanics, Bangalore
31. All India Institute of Medical Sciences (AIIMS), Jodhpur
32. National Technical Research Organisation (NTRO), New Delhi
33. All India Institute of Medical Sciences (AIIMS), Nagpur
34. Tata Memorial Hospital, Mumbai
35. VMMC & Safdarjung Hospital; New Delhi
36. Swami Vivekanand National Institute of Rehabilitation Training and Research (SVNIRTR), Cuttack
37. National High Speed Rail Corporation Limited (NHSRCL), New Delhi
38. All India Institute of Medical Sciences (AIIMS), Raipur
39. All India Institute of Medical Sciences (AIIMS), Bhubaneswar
40. National Small Industries Corporation (NSIC), New Delhi
41. National Capital Region Planning Board, New Delhi
42. All India Institute of Medical Sciences (AIIMS), Deoghar, Jharkhand
43. Bureau of Police Research and Development (BPRD), New Delhi
44. Institute of Post Graduate Medical Education & Research, Kolkata
45. Lady Hardinge Medical College, New Delhi
46. Smt. S. K. Hospital, New Delhi
47. North Eastern Council Secretariat, Shillong
48. All India Institute of Medical Sciences (AIIMS), Gorakhpur, U.P.
49. Aeronautical Quality Assurance (DGAQA), New Delhi
50. NIELIT, New Delhi
51. North Eastern Regional Institute of Water and Land Management (NERIWALM), Tezpur
52. National Institute of Fashion Technology, Hyderabad, Telangana
53. National Centre for Cell Science, Pune, Maharashtra
54. Centre for Marine Living Resources and Ecology (CMLRE), Kochi, Chennai
55. NIFTEM, Sonapat, Haryana
56. Energy Management System, Thiruvananthapuram, Kerala
57. Coir Board, Kochi, Kerala
58. All India Institute of Medical Sciences (AIIMS), Rishikesh, Uttarakhand
59. All India Institute of Medical Sciences (AIIMS), Patna, Bihar
60. All India Institute of Medical Sciences (AIIMS), Raebareilly, Uttar Pradesh
61. All India Institute of Medical Sciences (AIIMS), Awantipora, Jammu and Kashmir
62. All India Institute of Medical Sciences (AIIMS), Mangalagiri, Andhra Pradesh
63. All India Institute of Medical Sciences (AIIMS), Bibinagar, Telangana
64. Dr. Ambedkar International Centre, New Delhi
65. Indira Gandhi Rashtriya Uran Akademi, Amethi, U.P.

AUTONOMOUS BODIES

1. National Crime Record Bureau, New Delhi
2. Centre for Excellence in Basic Sciences, Department of Atomic Energy, Mumbai
3. CSIR - Central Electrochemical Research Institute, Karaikudi
4. Securities and Exchange Board of India (SEBI), Mumbai
5. Central Board of Excise and Customs (CBEC), New Delhi
6. Integrated Coastal and Marine Area Management (ICMAM), Chennai
7. India Meteorological Department (IMD), New Delhi
8. Indira Gandhi Centre for Atomic Research, Kalpakkam
9. Lokopriya Gopinath Bordoloi Regional Institute of Mental Health, Tezpur
10. Institute of Nano Science and Technology (INST), Mohali
11. National Biodiversity Authority (Ministry of Environment, Forest and Climate Change), Chennai
12. All India Institute of Medical Sciences (AIIMS), New Delhi
13. Jawaharlal Institute of Post Graduate Medical Education & Research (JIPMER), Puducherry,
14. Rajya Sabha Secretariat
15. Institute for Plasma Research, Gandhinagar
16. Office of the Controller General of Defence Accounts, Ministry of

International Trainings Organised by PARI

In all 19 international training programmes have been completed by PARI:

- **London** | October 2018 | November 2018 | January 2019 | February 2019 | March 2019 | May 2019 | Oct 2019 | Dec 2019 | Feb 2020 | **Public Policy Management in Parliamentary Democracy.**
- **London** | April 2019 | June-July 2019 | Aug-Sep 2019 | Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy Administration in Parliamentary Democracy.**
- **London** | Feb 2020 | **Anti-Corruption in a Parliamentary Democracy.**
- **Melbourne** | Feb 2020 | June 2022 | November 2022 | **Leadership for Mental Health System Development.**

National Training Organised by PARI

About 46 national training programmes have been completed by PARI:

- **New Delhi** | November 2017 | Jan 2018 | Feb 2018 | May 2018 | Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures**
- **New Delhi** | Feb 2018 | May 2018 | **Advanced Course on Parliamentary Procedures**
- **New Delhi** | March 2018 | April 2018 | July 2018 | Oct 2018 | Sep 2019 | Nov 2019 | **Customised Training Programme on Parliamentary Procedures**
- **New Delhi** | July 2018 | **Customised Course on Parliamentary Administration for Officers of State Assemblies/UTs**
- **New Delhi** | July 2018 | **Customised Training Programme for Protocol Officers dealing with Parliament/Visiting Parliamentary Committees in Chief Secretary Office.**
- **Mumbai** | Sep 2019 | **Parliamentary Procedure in collaboration with National Institute of Securities Markets (NISM)**
- **New Delhi** | Sep 2020 | March 2021 | Sep 2021 | Nov 2021 | **Online workshop on Parliamentary Questions and Assurances**
- **New Delhi** | Sep 2020 | Jan 2021 | Feb 2021 | Sep 2021 | **Online workshop on Parliamentary Committee System**
- **New Delhi** | Sep 2020 | **Online course on Hospital Procurement Vigilance**
- **New Delhi** | Dec 2020 | **Online Customised Training Programme for the PAs attached to Hon'ble Members of Parliament**
- **New Delhi** | Feb 2021 | March 2021 | May 2021 | June 2021 | July 2021 | Sep 2021 | Jan-Feb 2022 | Feb 2022 | Sep 2022 | **Online Training Course on Preventive Vigilance**
- **New Delhi** | March 2021 | **Online Course on Gender Sensitisation**
- **New Delhi** | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023 | **Online Course on 'Vigilance Management' for Vigilance Officers**
- **New Delhi** | Oct 2021 | **Online Course on VIP Protocols**
- **Duliajan** | Aug 2022 | **Training on 'What every manager should know about disciplinary proceedings'**
- **Kolkata** | Sept 2022 | Jan 2023 | **Training on Preventive Vigilance**

