

Training Programme on **PREVENTIVE VIGILANCE & GOOD GOVERNANCE** (OFFLINE)



**Designed
for Induction &
Mid-Level Non-
vigilance Officers,
Vigilance Officers and
HR Executives in the
Government of India,
CPSEs and
Autonomous Bodies**



PARI HEADQUARTERS



504, 5th Floor, Bhikaji Cama Bhawan,
Bhikaji Cama Place, New Delhi-110066

ORGANISED BY
Parliamentary and Administrative Research Institute (PARI)

ABOUT PARI



PARI Training Institute was established in 2017 with a view to undertake meaningful research on parliamentary and administrative issues in India and provide capacity building courses on Parliamentary Procedures, Public Policy Management, Public Health Policy Administration, Anti-Corruption and Vigilance Management, Gender Sensitisation, Mental Health: First Aid etc. which enable the stakeholders to build their capacity and be efficient in public service.

The capacity building courses are tailor-made for officers of the Ministries/Departments, Autonomous bodies and PSEs under the central government. PARI has organised joint International courses on "Anti-Corruption in a Parliamentary Democracy" in collaboration with DODS, London and an online course on Hospital Procurement Vigilance. Both these courses were highly appreciated by the beneficiaries.

INTRODUCTION

A proper vigilance management is the key to good governance. The Central Vigilance Commission has been playing a pivotal role in inculcating ethical values and integrity in the public servants. The mission and vision of the CVC has been to promote integrity in the governance process by creation of a credible deterrence against corruption through prompt enforcement of anti-corruption laws and regulations; Undertaking effective preventive measures to minimize the scope of corruption and Raising public awareness to inculcate ethical values and reduce society's tolerance towards corruption. PARI Training Institute with a view to supplement the efforts of the CVC towards building a corruption free governance has come out with the below given course.

► **Preventive Vigilance and Good Governance for Induction & Mid-Level Non-vigilance Officers, Vigilance Officers and HR Executives in the Government of India, CPSEs and Autonomous Bodies.**

UPCOMING BATCHES

Course Schedule

Batch I: 29-30 April 2024

Last date for nominations

22 March 2024

PREVENTIVE VIGILANCE & GOOD GOVERNANCE COURSE MODULE (Module Recommended by Central Vigilance Commission)

Date/Day	Time	Topic (Tentative)	Faculty/Trainer (Tentative)
Day 1	09:30 to 10:00 AM	Welcoming participants and Introduction to the Course	Dr. N. Prasad, Director, PARI Training Institute, New Delhi
	10:00 to 11:30 AM	Preventive Vigilance: A Conceptual Framework and its Importance; • Overview of Vigilance functions including evolution • Punitive, Participative and Preventive Vigilance	Mrs. Garima Lohani Bhagat, IRS, Commissioner of Income Tax
	11:30 AM to 12:00 NOON	Tea Break	
	12:00 NOON to 01.30 PM	• Whistle Blowing Concepts • PIDPI Mechanism 2004- its scope, procedure and experience • Whistle Blowers Protection Act, 2015 • Complaint Handling and Processing in Departments/ Orgns.	Shri J. Vinod Kumar, Former Director, Central Vigilance Commission (CVC)
	01:30 to 02:30 PM	Lunch Break	
	02:30 to 04:00 PM	Ethics and Good Governance; Ethical Dilemma situations in service; What constitutes unethical conduct etc.	Sh. Sanjay Shrivastava, IAS (Retd.), Former Election Commissioner, Delhi and Chandigarh
		End of the Day	

Day 2	10:00 to 11:30 AM	<ul style="list-style-type: none"> Public Procurement, including e-procurement Common malpractices and irregularities Preventive measures to tackle problem areas 	Shri Anil Singhal, (IRSS Retd.), Ex General Manager NW Railway & Ex Chief Technical Examiner, CVC
	11:30 AM to 12:00 NOON	Tea Break	
	12:00 NOON to 01:30 PM	<ul style="list-style-type: none"> Procedure for Conduct of Departmental Enquiries; Role of IO/PO; Role of Disciplinary Authorities (DA) and Problem Areas 	Shri Mukesh Chaturvedi Former Director, DoPT, Govt. of India
	01:30 to 02:30 PM	Lunch Break	
	02:30 to 04:00 PM	<ul style="list-style-type: none"> Leveraging Technology and other Initiatives by CVC and GoI over the years Prominent Preventive Measures in various Sectors/Organisations- Case studies and experience 	Shri J. Vinod Kumar, Former Director, Central Vigilance Commission(CVC)
	04.00 to 04.30 PM	<ul style="list-style-type: none"> Feedback submission and Tea Break 	
	04:30 to 05:00 PM	<ul style="list-style-type: none"> Open House Discussion Experience Sharing Questions and Answers and Valediction 	Shri J. Vinod Kumar, Former Director, Central Vigilance Commission (CVC) Dr. N. Prasad, Director, PARI Training Institute

Fees:

INR 27,500 + 18% GST (Per Participant)

The charges include training fee, single occupancy accommodation in New Delhi, in hotel/guest house for 3 nights, tea/coffee/snacks/breakfast/working lunch/dinner, transfer from Airport to hotel and hotel to airport and study materials.

***Note:** Those who **DO NOT** want hotel/guest house accommodation for 3 nights in Delhi will have to pay only **Rs. 18,500 + 18% GST (Per Participant)**.

The fee does not include air fare/rail fare for attending the course in New Delhi. The participants are advised to book air/rail tickets only after receiving the final confirmation from us.

Eligibility: Induction & Mid-Level Non-vigilance Officers, Vigilance Officers and HR Executives in States/ Central Government.

Note: Please transfer the Fees along with the nomination letter. Nomination letter without Fees will not be considered a valid nomination.



PARI TRAINING INSTITUTE

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Fee Payment

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Guest Faculty



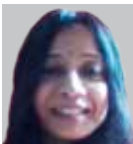
Sh. Anindo Majumdar
IAS (Retd), Former
Secretary, Central
Vigilance Commission

Shri Anindo Majumdar is a retired officer of the Indian Administrative Service of the 1985 batch and currently Administrative Member, CAT, Kolkata. He retired from the post of Secretary, Central Vigilance Commission in August, 2020. Shri Majumdar has served in Arunachal Pradesh, Mizoram, Delhi and the Andaman and Nicobar Islands. Some of the key posts held by him are: Secretary, CVC, Chief Secretary, Andaman and Nicobar Administration, Principal Secretary, GNCTD, Joint Secretary, Department of Agriculture and Cooperation, Govt. of India, Deputy Chairman, Kolkata Port Trust, Deputy Commissioner, Andaman District, Deputy Commissioner, East Kameng District etc. Shri Majumdar also served as a Capacity Development Advisor in the United Nations Development Programme in Afghanistan between 2011 to 2013. Shri Majumdar has a MBA degree from the University of Hull, UK and a MA degree in Economics from the Delhi School of Economics, University of Delhi.



Sh. Sanjay Shrivastava,
IAS (Retd.), Former
Election Commissioner,
Delhi and Chandigarh

Shri Sanjay Shrivastava is an IAS officer of the 1980 batch, of the UT cadre. He had a long and extremely successful career working in different capacities in the state and central governments spanning over a period of more than 4 decades. He has an MBA from Southern Cross University in Lismore, Australia. He mainly served in Manipur before coming to Delhi on Central Deputation to serve as a PS to a Central Minister and later worked in the Ministry of Health and Family Welfare as Deputy Secretary and Director. He served as Director of Vigilance-cum-Joint Commissioner of Police in the Anti-corruption Cell, Govt. of NCT Delhi from 1994-2000. He also held additional charge of CVO in Delhi Electric Supply Undertaking and Labour Commissioner in the Govt. of NCT Delhi. Shri Shrivastava worked as Secretary of Services and Administrative Reforms in the Delhi Govt., Chief Secretary of Goa and Chief Secretary, Govt. of Delhi, Vice Chairman, of Delhi Development Authority, and Secretary of coordination, Security, and Public Grievances, Govt. of India. Last but not least he worked as State Election Commissioner of Delhi and Chandigarh from 2016 to 2022.



Mrs. Garima L. Bhagat
(IRS), Commissioner
of Income Tax

Mrs. Garima Lohani Bhagat is presently working as Joint Secretary/Commissioner of Income tax (Audit & Judicial), CBDT, Ministry of Finance. As CIT (A&J) in the CBDT. She deals with all policy matters relating to income tax litigation and its management, all matters related to the PAC and CAG and other sections of the Income tax Act that are allocated to this Division. She is an Indian Revenue Service Officer in the rank of Commissioner of Income Tax. She has above 27 years of public service experience in Govt. of India. She has served as Chief Vigilance Officer in Employees' State Insurance Corporation (ESIC). She has also served as Joint Director General in the Competition Commission of India, the apex anti-trust body, dealing with investigation of various types of anti-competitive market practices and frauds in procurement such as investigation of cartels, abuse of market dominance in diverse sectors of economy such as airlines, railways, power consultancy market, pharma, coal, automobile manufacturing etc. She has been assigned important and sensitive investigations by CVC from time to time including being member of the core group on developing e-learning for vigilance functionaries. She has been a regular visiting faculty in various apex training institutions of the Govt. of India such as, National Police Academy, ISTM etc. A brilliant student all her life, she has won gold medals in most of her examinations. To name a few are 12th Board Rank 1 in 1990, B Tech Gold Medalist and Indian Engineering Service Topper in 1994, Law Degree in 2011 Gold Medalist. At the moment she is pursuing her Ph D on Procurement from

IIT, New Delhi. She regularly contributes articles in mainstream media such as Times of India, Hindustan Times etc as well as Outlook magazine. She is author of three bestselling books relating to taxation on Income from House Property, Salaried Employees and Capital Gains. And last but not the least, she has been a motivational speaker for the prestigious and world-renowned TED talks in November 2018 and it was titled Musings of an Exam Warrior.



Sh. Anil Singhal, IRSS
Retd. and Ex-CTE,
Central Vigilance
Commission (CVC).

Shri Anil Singhal belongs to Indian Railways Stores Services of the 1978 batch. He worked as General Manager, at North Western Railways and as CTE in the Central Vigilance Commission (CVC). He worked in senior positions in Railways like Executive Director, Railway Board, DRM Madurai, GM and GGM RITES etc. He has worked as a Procurement Consultant at the World Bank, Dhaka office, and several World Bank-funded projects in Sri Lanka and Gambia. Shri Singhal has a rich experience of over 36 years in Public Procurement and General Management. He has been delivering talks in World Bank-sponsored trainings, Institutes like the Indian Institute of Materials Management, Indian Railway Institute of Logistics and Materials Management, National Institute of Financial Management, and a wide spectrum of government organizations and PSUs.



**Sh. Saroj Kumar
Sadangi (IRSS)**
PCMM, Chittaranjan
Locomotive Works

Sh. Saroj Kumar Sadangi is an officer of 1988 Batch of Indian Railway Stores Service (IRSS). He graduated from IIT (Kharagpur) in Civil Engineering and holds a Master Degree in Public Policy from National University of Singapore and Kennedy School of Government, Harvard, USA. He has 17 years of experience in Procurement and Inventory Management in Indian Railways and 14 years of experience in governance and anti-corruption in three key sectors of national economy-Railways, Ports and Coal. He is currently working as PCMM in Chittaranjan Locomotive Works (CLW), Chittaranjan, West Bengal.



Suresh Madhavan,
CVO
MSTC & FSNL

He is a B.Tech Engineer by qualification. He started his career briefly as a lecturer in Indira Gandhi college of Engineering, Navi Mumbai. He joined ONGC in 1995 in the executive cadre as Asst. Executive Engineer. He has served in different parts of the country – Dehradun, Mumbai, Jorhat-Assam, Delhi & Kolkata. He has received 07 awards of excellence for outstanding performance including the prestigious ‘Young Executive of the Year-2004’ award. He has been a faculty on preventive vigilance to the CBI Academy, Ghaziabad. He also has been a visiting faculty to the ONGC’s ‘School of Maintenance Practices’, Baroda. He was appointed as Chief Vigilance Officer of MSTC in April 2019. He is also functioning as the CVO of Ferro Scrap Nigam Ltd, Bhilai. Earlier, he was holding additional charge of CVO - Jute Corporation of India till April 2022. Sh. Madhavan is the vice president of the vigilance study circle, Kolkata Chapter.



**Shri Mukesh
Chaturvedi**
Former Director,
DoPT, Govt. of India

Shri Mukesh Chaturvedi Ji retired as a Director from the DoPT, Govt. of India. He was dealing with the policy matters relating to CCS (CCA) Rules, conduct rules, sexual harassment etc. For most of his career, he has worked in vigilance, including in the CVC, DGS&D, and EPFO. He has been IO, PO, and Defence Assistant in several cases. Since 2003 he has been a regular faculty, and has trained thousands of participants including in the ISTM, CBI Academy, Sardar Patel Academy etc. He has also often invited by the UTs like the Andaman, and Lakshadweep etc. He has run several courses for leading PSUs like MOIL, NMDC, Mahanadi Coal etc. He has written two books. The first one is about “Sexual Harassment: Conducting Inquiry as per Service Rules”, and the second one is about “Compulsory Retirement”.



Shri Surjit Singh
Former Director,
Central Vigilance
Commission (CVC)

Shri Surjit Singh has a wide and deep understanding of the Vigilance setup of the various Central Government Organisations. He has dealt with Policy matters relating to the Vigilance Administration of the Government and the Commission. He has also worked as Chief Vigilance Officer of the Commission. He has handled administrative matters relating to Human Resources, Establishment, Personnel matters, and General Administration including procurements and security etc. of the Commission for about 12 years in various capacities. He has delivered lectures and conducted workshops on Vigilance-related matters in various PSUs, Banks, and other Government Organisations/ Training Academics and Institutes. He has worked as Advisor(Vigilance), SAIL as well as Advisor (Vigilance) to the CMD, NBCC. He is presently engaged in the work of conducting Departmental Inquiries against Officers of Central Government and PSUs.



Course Director, Vigilance
Shri J. Vinod Kumar
Former Director, Policy
& Coordination, Central
Vigilance Commission

Sh. J. Vinod Kumar recently retired as Director (Policy and Co-ordination) of the Central Vigilance Commission (CVC), the apex anti- corruption institution of India. CVC is mandated under the CVC Act, 2003 for exercising superintendence over the Vigilance Administration and functioning of Central Bureau of Investigation (CBI). He is a veteran with over 37 years of knowledge & experience in all aspects of Vigilance Administration and Anti-corruption policy and its implementation. In addition, he possesses vast knowledge in review of existing practices, procedures, and assisted the CVC in devising fresh guidelines and advisories for the Central Govt. Departments, CPSEs, PSBs, PSICs, FIs and Autonomous Bodies etc.



Sh. P. C. Gupta,
Administrative Officer,
KWDT, Ministry of Jal
Shakti, Govt. of India

Shri Gupta Ji is a retired Indian Civil Accounts Service officer. He recently retired as Assistant Controller of Accounts from Ministry of Finance on 30.09.2018. He is currently re-employed as Administrative Officer in Krishna Water Disputes Tribunal, Ministry of Jal Shakti'. He brings in a wide and rich experience of 40 years in central government in the fields of Administration, Finance and Accounts. He has been a guest faculty in National Academy of Broadcasting & Multimedia (NABM), Institute of Sector Training & Management (ISTM), Institute of Govt Accounts & Finance (INGAF). He is also frequently invited as a guest Speaker in conferences, workshops etc organised by various ministries/departments. We are privileged to have sir partake in this initiative with us.



Director, PARI
Dr. Narmadeshwar
Prasad

Dr. Prasad is the founder Director of Parliamentary and Administrative Research Institute (PARI) in New Delhi. He has worked in different capacities in Rajya Sabha Secretariat for over 23 years. He has a vast experience in parliamentary procedures. He took VRS from his service in 2017 and founded PARI with a view to impart training to officers of the government, PSEs and Autonomous bodies under the central government. He has done M.A., M Phil and Ph.D. from the School of International Studies, Centre for International Politics, Organisation and Disarmament, Jawaharlal Nehru University, New Delhi. Dr Prasad delivers lectures on Public Policy and Public Health Policy including Mental Health Systems Development and also on Ethics and Good Governance.

Our Client Organisations (Since November 2017)

GOVERNMENT OF INDIA

1. Ministry of Personnel, P.G. and Pensions, Department of Pension & Pensioners Welfare
2. Department of Personnel and Training (DoPT)
3. Ministry of Tribal Affairs
4. Ministry of Earth Sciences
5. Ministry of Electronics and Information Technology
6. Ministry of Development of North Eastern Region
7. Department of Space
8. Department of Scientific and Industrial Research (DSIR)
9. Ministry of Road Transport & Highways
10. Ministry of Communication (Department of Posts)
11. Ministry of Health & Family Welfare
12. Ministry of Shipping
13. Ministry of Commerce & Industry, Department of Industrial Policy & Promotion
14. Department of Health Research
15. Ministry of Parliamentary Affairs
16. Ministry of Coal
17. Department of Revenue, Ministry of Finance
18. Ministry of Human Resource Development
19. Ministry of Tourism
20. Department of Youth Affairs
21. Department of Agricultural Research and Education
22. Ministry of Power
23. Indian Council of Medical Research, Department of Health
24. DRDO, Department of Defence Research
25. Department of Economic Affairs, Ministry of Finance
26. Department of Empowerment of Persons with Disabilities (Diyangjan), Ministry of Social Justice
27. Ministry of Education
28. Department of Drinking Water & Sanitation
29. Department of Justice

PUBLIC SECTOR ENTERPRISES

1. National Aluminium Company (NALCO)
2. Bharat Heavy Electricals Limited (BHEL)
3. Hindustan Aeronautics Limited (HAL)
4. Central Coalfields Limited (CCL)
5. South Eastern Coalfields Limited (SECL)
6. Mahanadi Coalfields Limited (MCL)
7. Western Coalfields Limited (WCL)
8. Indian Bank
9. RITES Limited
10. Telecommunications Consultants India Limited (TCIL)
11. Oil & Natural Gas Corporation (ONGC)

12. Ircon International Limited
13. National Highways Authority of India (NHAI)
14. Indian Oil Corporation Ltd. (IOCL)
15. Bharat Petroleum Corporation Ltd. (BPCL)
16. Hindustan Petroleum Corporation Limited (HPCL)
17. Dedicated Freight Corridor Corporation of India Ltd.
18. Indian Farmers Fertiliser Cooperative (IFFCO)
19. GAIL (India) Ltd.
20. Oil India Limited
21. IREL (India) Limited
22. MMTC Limited
23. New Mangalore Port Trust
24. India Tourism Development Corp. Ltd.
25. Biotechnology Industry Research Assistance Council (BIRAC)
26. NLC India Limited
27. Balmer Lawrie & Co. Ltd.
28. IFCI Limited
29. HLL Lifecare Limited
30. Pension Fund Regulatory And Development Authority
31. MSTC Limited
32. Northern Coalfields Limited
33. Power Finance Corporation Ltd.
34. Mangalore Refinery and Petrochemicals Ltd.
35. Mishra Dhatu Nigam Limited
36. BEML Limited, Bangalore
37. Central Mine Planning & Design Institute Limited (CMPDI)
38. Artificial Limbs Manufacturing Corporation of India (ALIMCO)
39. MOIL Limited
40. National Buildings Construction Corporation (NBCC)
41. North Eastern Electric Power Corporation Limited (NEEPCO)
42. Hindustan Shipyard Ltd.
43. Syama Prasad Mookerjee Port
44. Ferro Scrap Nigam Limited
45. NEDFi Ltd.
46. Bharat Coking Coal Limited
47. Paradip Port Authority
48. NHPC Limited
49. SJVN Limited
50. Bharat Electronics Limited
51. Machine Tool Prototype Factory Ambarnath
52. Ordnance Factory Medak
53. Bhakra Beas Management Board
54. UCO Bank
55. Heavy Vehicles Factory Chennai
56. Bengal Chemicals & Pharmaceuticals Ltd.
57. AVNL Chennai

58. AVNL IOL Ambernath, Thane, Maharashtra
59. Indian Overseas Bank
60. United India Insurance Co. Ltd.
61. Karnataka Antibiotics and Pharmaceuticals Limited
62. Vehicle Factory Jabalpur
63. National High Speed Rail Corporation Limited (NHSRCL)

AUTONOMOUS BODIES

1. National Crime Record Bureau
2. Centre for Excellence in Basic Sciences
3. CSIR - Central Electrochemical Research Institute
4. Securities and Exchange Board of India (SEBI)
5. Central Board of Excise and Customs (CBEC)
6. Integrated Coastal and Marine Area Management (ICMAM)
7. India Meteorological Department (IMD)
8. Indira Gandhi Centre for Atomic Research
9. Lokopriya Gopinath Bordoloi Regional Institute of Mental Health
10. Institute of Nano Science and Technology (INST)
11. National Biodiversity Authority
12. All India Institute of Medical Sciences (AIIMS) New Delhi
13. Jawaharlal Institute of Post Graduate Medical Education & Research (JIPMER)
14. Rajya Sabha Secretariat
15. Institute for Plasma Research
16. Office of the Controller General of Defence Accounts
17. National Institute of Tuberculosis and Respiratory Diseases
18. National Council for Promotion of Sindhi Language (NCPSL)
19. National Productivity Council
20. Indian Institute of Foreign Trade
21. National Skill Development Council (NSDC)
22. National Institute of Rural Development and Panchayati Raj
23. Central Institute of Himalayan Culture Studies (CIHCS)
24. Chittaranjan National Cancer Institute (CNCI)
25. National Council of Science Museums
26. Physical Research Laboratory
27. Central Council For Research in Unani Medicine
28. Children's Film Society India
29. National Institute for Micro, Small and Medium Enterprises
30. National Institute of Rock Mechanics
31. All India Institute of Medical Sciences (AIIMS) Jodhpur
32. National Technical Research Organisation (NTRO)
33. All India Institute of Medical Sciences (AIIMS) Nagpur
34. Tata Memorial Hospital
35. VMMC & Safdarjung Hospital
36. Swami Vivekanand National Institute of Rehabilitation Training and Research (SVNIRTR)
37. Indira Gandhi Rashtriya Uran Akademi
38. All India Institute of Medical Sciences (AIIMS) Raipur
39. All India Institute of Medical Sciences (AIIMS) Bhubaneswar
40. National Small Industries Corporation (NSIC)
41. National Capital Region Planning Board
42. All India Institute of Medical Sciences (AIIMS) Deoghar
43. Bureau of Police Research and Development (BPRD)
44. Institute of Post Graduate Medical Education & Research
45. Lady Hardinge Medical College
46. Smt. S. K. Hospital
47. North Eastern Council Secretariat
48. All India Institute of Medical Sciences (AIIMS) Gorakhpur
49. Aeronautical Quality Assurance (DGAQA)
50. National Institute of Electronics & Information Technology
51. North Eastern Regional Institute of Water and Land Management (NERIWALM)
52. National Institute of Fashion Technology
53. National Centre for Cell Science
54. Centre for Marine Living Resources and Ecology (CMLRE)
55. National Institute of Food Technology Entrepreneurship and Management
56. Energy Management System
57. Coir Board
58. All India Institute of Medical Sciences (AIIMS) Rishikesh
59. All India Institute of Medical Sciences (AIIMS) Patna
60. All India Institute of Medical Sciences (AIIMS) Raebareli
61. All India Institute of Medical Sciences (AIIMS) Awantipora
62. All India Institute of Medical Sciences (AIIMS) Mangalagiri
63. All India Institute of Medical Sciences (AIIMS) Bibinagar
64. Dr. Ambedkar International Centre
65. Central University of Punjab
66. Central Institute of Psychiatry
67. SEEPZ-SEZ Mumbai
68. ARAI Pune
69. NSEIT Limited
70. Central University of Karnataka
71. National Institute of Tuberculosis and Respiratory Diseases
72. National Tuberculosis Institute
73. Maharashtra Maritime Board Mumbai
74. SCZCC Nagpur
75. Indian Institute of Technology Roorkee
76. National School of Drama
77. S.V. National Institute of Technology
78. Competition Commission of India

STATE ASSEMBLIES/GOVERNMENT

1. Meghalaya Legislative Assembly Secretariat,
2. Punjab Vidhan Sabha Secretariat,
3. Sikkim Legislative Assembly Secretariat,
4. Government of National Capital Territory of Delhi
5. Mizoram Legislative Assembly Secretariat
6. Arunachal Pradesh Legislative Assembly Secretariat

International Trainings Organised by PARI

In all 20 international training programmes have been completed by PARI:

- **London** | October 2018 | November 2018 | January 2019 | February 2019 | March 2019 | May 2019 | Oct 2019 | Dec 2019 | Feb 2020 | **Public Policy Management in Parliamentary Democracy.**
- **London** | April 2019 | June-July 2019 | Aug-Sep 2019 | Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy Administration in Parliamentary Democracy.**
- **London** | Feb 2020 | **Anti-Corruption in a Parliamentary Democracy.**
- **Melbourne** | Feb 2020 | June 2022 | November 2022 | **Leadership for Mental Health System Development.**
- **Perth** | October-November 2023 | **Public Policy Management in Parliamentary Democracy.**

National Training Organised by PARI

About 50 national training programmes have been completed by PARI:

- **New Delhi** | November 2017 | Jan 2018 | Feb 2018 | May 2018 | Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures**
- **New Delhi** | Feb 2018 | May 2018 | **Advanced Course on Parliamentary Procedures**
- **New Delhi** | March 2018 | April 2018 | July 2018 | Oct 2018 | Sep 2019 | Nov 2019 | **Customised Training Programme on Parliamentary Procedures**
- **New Delhi** | July 2018 | **Customised Course on Parliamentary Administration for Officers of State Assemblies/UTs**
- **New Delhi** | July 2018 | **Customised Training Programme for Protocol Officers dealing with Parliament/Visiting Parliamentary Committees in Chief Secretary Office.**
- **Mumbai** | Sep 2019 | **Parliamentary Procedure in collaboration with National Institute of Securities Markets (NISM)**
- **New Delhi** | Sep 2020 | March 2021 | Sep 2021 | Nov 2021 | **Online workshop on Parliamentary Questions and Assurances**
- **New Delhi** | Sep 2020 | Jan 2021 | Feb 2021 | Sep 2021 | **Online workshop on Parliamentary Committee System**
- **New Delhi** | Sep 2020 | **Online course on Hospital Procurement Vigilance**
- **New Delhi** | Dec 2020 | July 2023 | **Online and Offline Customised Training Programme for the PAs attached to Hon'ble Members of Parliament**
- **New Delhi** | Feb 2021 | March 2021 | May 2021 | June 2021 | July 2021 | Sep 2021 | Jan-Feb 2022 | Feb 2022 | Sep 2022 | Oct 2023 | **Online Training Course on Preventive Vigilance**
- **New Delhi** | March 2021 | **Online Course on Gender Sensitisation**
- **New Delhi** | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023 | Sep 2023 | **Online Course on 'Vigilance Management' for Vigilance Officers**
- **New Delhi** | Oct 2021 | **Online Course on VIP Protocols**
- **Dulaijan** | Aug 2022 | **Training on 'What every manager should know about disciplinary proceedings'**
- **Kolkata** | Sept 2022 | Jan 2023 | **Training on Preventive Vigilance**
- **Gurugram** | Sept 2023 | **Customised Two Days Programme on Vigilance, Public Procurement and Ethics & Good Governance for the officers working in RITES Limited**

