

PARI

Strengthening Democracy

NEW DELHI



INTERNATIONAL
ANTI-CORRUPTION
ACADEMY
LAXENBURG,
VIENNA, AUSTRIA

**A TAILOR MADE
Leadership Training
Programme on ANTI-
CORRUPTION
& GOOD GOVERNANCE
in COLLABORATION with
PARI-NEW DELHI &
IACA-VIENNA, AUSTRIA**

A Tailor Made
Leadership Training
Programme on
Anti-Corruption & Good
Governance for Mid and
Senior Level Officers/
Executives in the
Ministries/Departments,
PSEs and Autonomous
Bodies under Central
and State Governments
including State
Legislative Assemblies
in India.

TRAINING SCHEDULE : 27 Sept to 4 Oct 2025



INTRODUCTION TO THE PROGRAMME IN NEW DELHI

The Prime Minister Sh. Narendra Modi's call of 'Vikasit Bharat' by 2047 is extremely significant. He has rightly said that for a developed India, trust and credibility are critical and the ultimate aim for any civilised nation is to usher in a corruption free society. The roadmap to a developed India definitely lies in striving for a corruption free nation and a multipronged strategy of preventive, punitive and participative vigilance coupled with high integrity and moral values constitute the holistic approach for the way forward. The initiative of optimizing the use of technology is bound to be a deciding factor in eradication of corruption from public life as technology would ensure elimination of human intervention and use of discretion in decision making process, which would help in equal opportunities to all and cherished dream of a developed nation, based on ethical conduct will be realized.

ABOUT PARI, NEW DELHI, INDIA

Parliamentary and Administrative Research Institute (PARI) was established with a view to undertake meaningful research on parliamentary and administrative issues in India and provide capacity building courses on Parliamentary procedure which enable the stakeholders to deal with governance efficiently. The capacity building courses are tailor-made for officers working in Central Government Ministries/Departments, Autonomous Bodies, PSEs & State Assembly/Council secretariats and State Governments.

We have recorded a successful execution of many international capacity building courses namely:

- i. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with DODS Parliamentary Communication, London, the U.K.
- ii. The Leadership Programme on Mental Health Systems Development and Public Health Policy in collaboration with School of Population and Global Health, University of Melbourne, Australia
- iii. The Leadership programme on Public Policy Management in Parliamentary Democracy in collaboration with The John Curtin Institute of Public Policy, Perth, Australia and,
- iv. Leadership Programme on Anti-Corruption and Good Governance in collaboration with International Anti-Corruption Academy, Austria.

TRAINING MODULE

The Course on training in Leadership Programme on Anti-Corruption and Good Governance to be organized in New Delhi and Vienna, Austria (1 day in New Delhi and 5 days in Austria). This is a **joint international training programme** meant only for **Mid and Senior level officers/executives in the Ministries/Departments and Autonomous Bodies under Central and State Governments including State Legislative Assemblies in India**. The course fee, travel charges and hotel charges in New Delhi and Vienna, Austria are to be paid by the sponsoring/nominating Organisations/ Institutions.

New Delhi Accommodation

The outstation participants will have to arrange their accommodation in New Delhi on their own. The fee quoted by PARI does not include accommodation and local conveyance during the training period in New Delhi.

Travel Arrangement

The Sponsoring/Nominating organisations will bear the cost for the participants' domestic travel and local conveyance for attending training programme in New Delhi.

UPCOMING BATCH

Tailor-Made Leadership Training Programme on
Anti-Corruption and Good Governance
at New Delhi, India
Batch - III : 27 September 2025

Orientation Programme Course Schedule (Tentative)

DATE/DAY	TIME	TOPIC	FACULTY/TRAINER
Saturday 27 Sep 2025	09.30 am to 10.30 am	Registration & Welcoming the Delegates; Introduction to the Course; Overview of Anti-Corruption and Good Governance; Orientation on Vienna course; Dos and Don'ts; and detail about facilities and guidelines while in IACA, Austria	Dr. Sulagna Chattopadhyay, Director, PARI
	10.30 am to 11.30 am	Anti Corruption and Vigilance Laws	Shri S K Tripathi, Former Joint Secretary and CVO, Rajya Sabha Secretariat
	11.30 am to 11.45 am	Tea Break	
	11.45 am to 01.00 pm	Public Procurement, including e-procurement; Common malpractices and irregularities; Preventive measures to tackle problem areas	Shri Anil Singhal, (IRSS Retd.), Ex General Manager NW Railway & Ex Chief Technical Examiner, CVC
	01.00 pm to 02.00 pm	Lunch Break	
	02.00 pm to 03.00 pm	An overview of leadership and Good Governance for corruption free Environment	Dr. Yogendra Narain, Former Secretary General, Rajya Sabha
	03.00 pm to 03.15 pm	Tea Break	
	03.15 pm to 04.30 pm	Ethics and Good Governance; Ethical Dilemma situations in service; Case Studies	Shri Sanjay Shrivastava, IAS (Retd.), Former Election Commissioner, Delhi and Chandigarh
	04.30 pm to 04.45 pm	Question/ Answers and Valediction	Dr. Narmadeshwar Prasad, Director, PARI
Sunday 28 Sep 2025	Departure for Vienna, Austria NOTE: If any participants want to go on Saturday, they can go by a late night flight but their hotel booking will be done only from 3 pm on Sunday.		



NEW DELHI, INDIA: LECTURERS' OVERVIEW



Dr. Yogendra Narain
(IAS Retd.)
Former Secretary
General,
Rajya Sabha

Dr. Narain is a 1965 batch retired Indian Administrative Service (IAS) officer of Uttar Pradesh cadre. He has served as the Founder-Chairman of the Greater Noida Industrial Development Authority and of the National Highway Authority of India. Dr. Narain also served as a Secretary-General for Rajya Sabha—the Upper House of the Parliament of India. He retired from the Indian Administrative Services after serving for over 42 years. He has worked in various capacities in the administration in the State of Uttar Pradesh and the Government of India. He served as the Principal Secretary to the Governor of Uttar Pradesh; as Secretary, Ministry of Surface Transport, Government of India; Chief Secretary of Government of Uttar Pradesh and Defence Secretary to the Government of India. Dr. Narain holds degrees such as B.Sc., M.A. (Political Science), Diploma in Development Economics, M.Phil and Ph.D. He is currently the Chancellor of Hemwati Nandan Bahuguna Garhwal University situated in Srinagar Garhwal.



Shri Sanjay Shrivastava, IAS
(Retd.), Former
Election
Commissioner,
Delhi and
Chandigarh

Shri Sanjay Shrivastava is an IAS officer of the 1980 batch, of the UT cadre. He had a long and extremely successful career working in different capacities in the state and central governments spanning over a period of more than 4 decades. He has an MBA from Southern Cross University in Lismore, Australia. He mainly served in Manipur before coming to Delhi on Central Deputation to serve as a PS to a Central Minister and later worked in the Ministry of Health and Family Welfare as Deputy Secretary and Director. He served as Director of Vigilance-cum-Joint Commissioner of Police in the Anti-corruption Cell, Govt. of NCT Delhi from 1994-2000. He also held additional charge of CVO in Delhi Electric Supply Undertaking and Labour Commissioner in the Govt. of NCT Delhi. Shri Shrivastava worked as Secretary of Services and Administrative Reforms in the Delhi Govt., Chief Secretary of Goa and Chief Secretary, Govt. of Delhi, Vice Chairman, of Delhi Development Authority, and Secretary of coordination, Security, and Public Grievances, Govt. of India. Last but not least he worked as State Election Commissioner of Delhi and Chandigarh from 2016 to 2022.



Shri Anil Singhal,
IRSS Retd., Ex
General Manager
NW Railway & Ex
Chief Technical
Examiner, CVC

Shri Anil Singhal belongs to Indian Railways Stores Services of the 1978 batch. He worked as General Manager, at North Western Railways and as CTE in the Central Vigilance Commission (CVC). He worked in senior positions in Railways like Executive Director, Railway Board, DRM Madurai, GM and GGM RITES etc. He has worked as a Procurement Consultant at the World Bank, Dhaka office, and several World Bank-funded projects in Sri Lanka and Gambia. Shri Singhal has a rich experience of over 36 years in Public Procurement and General Management. He has been delivering talks in World Bank-sponsored trainings, Institutes like the Indian Institute of Materials Management, Indian Railway Institute of Logistics and Materials Management, National Institute of Financial Management, and a wide spectrum of government organizations and PSUs.



Shri S. K. Tripathi
Former Joint
Secretary & CVO,
Rajya Sabha

Shri S. K. Tripathi is former Joint Secretary and Chief Vigilance Officer in the Rajya Sabha Secretariat, Parliament of India. He joined the Rajya Sabha Secretariat in the year 1985. Over the span of three decades he has been associated with legislative business as well as non-legislative business pertaining to the Council of States. He has been overseeing the work of three Parliamentary Committees namely; Committee of Privileges, Committee on Rules and Committee on Government Assurances. Also, he has been Faculty member in various courses/programme conducted by Institute of Constitutional & Parliamentary Studies and Rajya Sabha Secretariat on subjects of Legislative Drafting, Law making process, raising matters of urgent public importance, matters of breach of privileges etc.

PARI Management



Shri S. Bal Shekar
Chief Course
Director, PARI &
Former Secretary
General, Lok Sabha,
Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/ Executive/ Legislative/ Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organized several international and national level conferences on parliamentary matters, apart from organizing various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.



**Dr. Sulagna
Chattopadhyay**
Director, PARI

Dr. Sulagna Chattopadhyay is currently the Director, PARI & President, SaGAA (Science and Geopolitics of Arctic and Antarctic). She is also the founder-editor of ISSN and RNI-accredited Geography and You (G'nY), a journo-magazine focusing on climate change, development, and the environment in particular, being published since 2001. She has worked in climate change, polar studies, disaster management, and biodiversity for nearly three decades. She has been involved in various research and outreach programmes and has co-authored two books, Climate Change and the White World; Science and Geopolitics of the White World: Arctic- Antarctic-Himalaya, published by Springer, and six other books on varied topics. She has been a member of the National Biodiversity Authority, MoEF, Govt of India; FICCI Geospatial Award Jury; and Member, Advisory Body of CEMAS, Mumbai University. She also won an Environmental Documentary Short Film Award for O Bhai Saab. NDIM awarded her Business Excellence and Innovative Best Practices Academia Award in 2019.

Note: Faculty names are tentative and may change at the time of programme.

Introduction to the programme in Vienna, Austria

IACA was initiated by the United Nations Office on Drugs and Crime (UNODC), INTERPOL, the European Anti-Fraud Office (OLAF), the Republic of Austria, and other stakeholders. The idea of an international anti-corruption academy arose out of INTERPOL's International Group of Experts on Corruption, which at the time included Martin Kreutner, who became IACA's first Dean, Michael Hershman, Chairperson of IACA's International Senior Advisory Board, and the late Franz-Hermann Brüner, Director-General of OLAF at the time. The adoption of the United Nations Convention against Corruption (UNCAC) in 2005 and its subsequent implementation in many countries also played an influential role.

The International Anti Corruption Academy (IACA), located in Laxenburg, Vienna, Austria is the world's best institution for imparting capacity building training programmes for Mid and Senior level officers/executives in the Ministries/ Departments, PSEs and Autonomous Bodies under Central and State Governments including State Legislative Assemblies in India. The IACA advances the goals of the United Nations Convention against Corruption, promotes the rule of law, and provides support and technical assistance for states, organizations, corporations, and other stakeholders.

The principal mission of IACA is to deliver and facilitate anti-corruption education and training for professionals and practitioners from all sectors. Their holistic curricula address a wide range of disciplines and cater to various regions of the world. Furthermore, they also advance an understanding of the cross-cutting and devastating nature of corruption and thus call for a broader contextualization.

IACA has successfully completed the first & second batch on Tailor Made Leadership Training Programme on Anti-Corruption & Good Governance for Indian officers in March & June 2024. IACA has now decided to organise its third batch on 27 September to 4 October 2025.

Outcome of Training

Corruption is a global phenomenon that constitutes a serious barrier to smooth public service delivery. Corruption in the public sector hampers the efficiency and credibility of public services, undermines confidence in public institutions, and increases the cost of public transactions. It has devastating effects on economic growth, foreign investments, and social development, negatively impacting a population's quality of life. Integrity is considered essential for building strong state institutions resistant to corruption.

As corrupt practices are becoming more sophisticated, the "Tailor Made Leadership programme on Anti-Corruption and Good Governance" developed by International Anti-Corruption Academy (IACA) will be able to address the above challenges, advise senior officials working in vigilance administration within public institutions and public enterprises of India on the latest developments, and give them the possibility to gain further insight on best practice examples and initiatives together with renowned international professors and practitioners.



Indian officers attending the Tailor Made Leadership programme on Anti-Corruption and Good Governance during 4-8 March 2024 at Laxenburg, Vienna, Austria.

**Last date for
nominations
& Fees:
31 July 2025**

UPCOMING BATCH
Course Schedule (Tentative)
29 September to 3 October 2025
Vienna Duration : 5 Days

DATE/DAY	TIME	TOPIC
Sunday, 28 September 2025	Arrival in Vienna, Austria. Note: The Hotel Check-in time is 03.00 pm	
Monday 29 September 2025	8:45-09:00	Welcome Remarks and Organizational Information
	9:00-10:30	Team building
	10:30-10:50	Coffee Break
	10:50-12:20	Public-Private Partnership in Corruption Prevention I
	12:20-13:10	Lunch Break
	13:10-14:10	Public-Private Partnership in Corruption Prevention II
	14:10-14:20	Coffee Break
	14:20-15:20	Anti-Money Laundering
Tuesday 30 September 2025	9:00-10:30	Ethical Dilemma I
	10:30-10:50	Coffee Break
	10:50-12:20	Ethical Dilemma II
	12:20-13:10	Lunch Break
	13:10-15:20	Guided Tour in Vienna International Center (VIC)
Wednesday 1 October 2025	8:55	Group Photo
	9:00-10:30	Fraud and Corruption in Public Procurement I
	10:30-10:50	Coffee Break
	10:50-12:20	Fraud and Corruption in Public Procurement II
	12:20-13:10	Lunch Break
	13:10-14:10	Conflict of Interest in the Public Sector I
	14:10-14:20	Coffee Break
	14:20-15:20	Conflict of Interest in the Public Sector II
Thursday 2 October 2025	9:00-10:30	International Anti-Corruption Conventions and Anti-Bribery Mechanisms I
	10:30-10:50	Coffee Break
	10:50-12:20	International Anti-Corruption Conventions and Anti-Bribery Mechanisms II
	12:20-13:10	Lunch Break
	13:10-15:20	Study Visit to the Economic and Corruption Public Prosecutor's Office (WKSTA)
Friday 3 October 2025	9:00-10:30	Corruption and Electronic Evidence: A Primer for Non-Technicians I
	10:30-10:50	Coffee Break
	10:50-12:20	Corruption and Electronic Evidence: A Primer for Non-Technicians II
	12:20-13:10	Closing/Awarding of Certificates
Saturday, 4 October 2025	Return to India	

LAXENBURG AUSTRIA: LECTURERS' OVERVIEW



Judith STEMERDINK-HERRET is an organizational consultant, trainer and business administrator. After ten years in the Austrian private sector with focus on controlling and finance she decided to look for new adventures. These led her to living and working as a humanitarian aid and development worker in Kenya, Uganda and Côte d'Ivoire for 7 years. She aspires positive change and constantly search for innovative ways to achieve necessary adjustments. Her aim is to enable reflection and transformation at personal, organisational, and systemic level to live and use the collective wisdom of humans. She loves hosting enabling spaces where new ideas can emerge, unique networks are created and unexpected fresh paths are experienced.



Prof. Dr. Eduard IVANOV is senior researcher at the IACA. He has a solid academic and practical experience in compliance, preventing of and combating corruption, money-laundering, and terrorist financing. Eduard Ivanov lectured at DIREITO GV (Sao Paulo, Brazil), the University of Nice (France), the University of Muenster (Germany), the Ca' Foscary University of Venice (Italy), and the National Research University Higher School of Economics (Moscow, Russia). In 2013–2016 he was a chair of the Law Schools Global League's Study Group on Combating Corruption, and a member of the International Law Association's Study group on Cybersecurity, Terrorism and International Law. From 2005–2008, he served as co-chair of the Working Group on Typologies in the Eurasian Group on Combating Money Laundering and Financing of Terrorism and was a member of the FATF Working Group on Typologies.



Mag. MScR Simona H. BOSIGER is an international expert, specializing in anti-corruption, corporate integrity, good governance, and compliance. She is a member of the Council of Europe pool of experts since 2017, a reviewer of the anti-corruption national report since 2019 and was a correspondent and member of the LRCC-TAS Network for the European Commission for EU Corruption report between 2012 and 2019. She currently holds a position of Senior Group Integrity and Compliance Manager in an international company. As the Chair and founder of Transparency International Slovenia, between 2018 and 2020, she led a multidisciplinary effort to strengthen the anti-corruption and ethics culture and implementation of transparency mechanisms and tools in public and private sector. With a proven track record spanning over 16 years, she has developed methodology for various private and public institutions and Civil Society Organisations. Ms. H. Bosiger has more than 20 years of professional public, private and not-for-profit experience in media and anti-corruption.



Katalin PALLAI has 25 years of experience as an independent policy expert, researcher and educator. Her most important fields are ethics and integrity management, leadership and the facilitation of collaborative processes. When she served as an associate professor at the National University for Public Service, she played a key role in developing the integrity education of civil servants in Hungary. She also worked for the World Bank, European Commission, UNDP, UNODC and other international organizations. She owns a PhD in Political Science from the Central European University.



Dr Kamala DAWAR is an academic and policy expert in international economic governance, with a focus on trade, public procurement and competition issues. She is currently a Senior Lecturer in International Economic Law at the Centre for Commercial Legal Studies in London. Kamala has an inter-disciplinary background in international law and governance, with a PhD in International Law (Geneva), an LLM in International Trade Law (Amsterdam) and an MSc and BA in comparative government and politics. Kamala conducts research, policy analysis and technical assistance training for academic, inter-governmental and non-governmental organisations, including as an external expert for the WTO Government Procurement Agreement, the International Trade Centre, the EU and national governments.



Steven David BROWN is a specialist in criminal justice focusing on integrity, criminal intelligence, electronic evidence and computer-based crime. Although a barrister of the Inner Temple, he left the Bar to become a police officer with London's Metropolitan Police Service later serving with the National Criminal Intelligence Service and Europol. He is a Certified Fraud Examiner, holds a Graduate Diploma in Financial Crime Prevention from the International Compliance Association and has worked in the international arena since 2001 including periods as the Senior Law Enforcement Advisor for the UN Office on Drugs and Crime in Central Asia, policy advisor on law enforcement to the EU Advisory Group in Armenia and as project manager for the EU/Council of Europe's Global Action on Cybercrime initiative. Steven has published a number of articles in peer-reviewed journals and is the editor of and major contributor to the textbook "Combating International Crime: The longer arm of the law" (Routledge: 2008). He regularly lectures on electronic evidence and cybercrime and his online course, 'Insights into cybercrime and electronic evidence', currently has more than 5,000 students from 140 countries.



Drago KOS is currently the Chair of the OECD Istanbul Anti-Corruption Action Plan. Between 2014 and 2022 he was the Chair of the OECD Working Group on Bribery in International Business Transactions, between 2003 and 2011 he was the Chairman of the Council of Europe's Group of States against Corruption (GRECO). In his country, Slovenia, he was the first Chair of the Commission for the Prevention of Corruption and leader of a working group, which produced the Slovenian Corporate Integrity Guidelines.



Rene WENK is the Head of the Regional Court of Audit of Burgenland. Before that he was the Head of the Anti-Corruption, Compliance, and Risk Management Department at the Austrian Court of Audit. He was a representative of the Austrian Court of Audit to the INTOSAI working group fighting against corruption and money-laundering. Dr. Wenk was formerly Deputy Director of the Federal Bureau of Anti-Corruption at the Austrian Federal Ministry of the Interior. He holds Master of Laws and Doctor of Laws degrees from Johannes Kepler University in Linz, Austria, an MBA degree from the Vienna University of Economics and Business, and a Postgraduate Certificate in Corruption Studies from the University of Hong Kong.

Note: Faculty names are tentative and may change at the time of programme.



LOGISTIC NEEDS FOR VIENNA

Training Module

The Course on training in Leadership Programme on Anti-Corruption and Good Governance to be organized in Laxenburg, Austria from 29 Sept to 4 October 2025. This programme is meant only for Mid and Senior level officers/executives in the Ministries/Departments, PSEs and Autonomous Bodies under Central and State Governments including State Legislative Assembly in India. The course fee which also includes hotel charges in Austria are to be paid by the sponsoring/nominating Organisations/Institutions.

Accommodation

In Vienna: IACA will arrange standard and comfortable accommodation (3/4 Star Hotel) for the participants for 6 nights in Vienna, Austria (from the night of Sunday to Saturday 12 noon). Breakfast will be provided by the Hotel on all days.

Medical Insurance

The Participants are advised to get their Medical Insurance (International travel) done before leaving the country. The sponsoring organization is responsible to reimburse the premium amount paid on it.

Travel Arrangement

The Sponsoring/Nominating organisations will bear the cost of the participants' international travel for attending training programme in Vienna, Austria as per the entitlement of the participant. The participants are requested to purchase Air tickets as per their entitlement and reach Vienna by Sunday, the 28 September 2025. The Hotel Check-in time is 03.00 pm

Passport and Visa Application

PARI will provide Visa Assistance. Once the nomination along with fee is received, participants have to visit VFS Global Centre, New Delhi or any other centre as per their convenience with the valid documents for their Visa. IACA will issue a note verbale (official invitation) for the nominated offers. It is a Turnkey Programme and therefore, the Participants can also travel on Blue Passport (Personal passport) which should have the validity of at least 3 months from the date of arrival in Austria. The participants may also travel on official passport (White Passport).

Following officers were nominated by different organisations to attend the Training Programme on Anti-Corruption & Good Governance (New Delhi + Vienna, Austria)

2-9 March 2024

- Joint Secretary and CVO, Ministry of Women and Child Development
- Director, Indira Gandhi Institute of Medical Sciences, Patna, Bihar
- Professor, Microbiology & Medical Superintendent, LGB Regional Institute of Mental Health, Tezpur
- Chief Vigilance Officer, IFFCO, New Delhi
- Dy. Director (Admn.), Indira Gandhi Institute of Medical Sciences, Patna
- Registrar, Indian Institutes of Science Education and Research (IISER), Kolkata,
- Deputy Medical Superintendent, LGB Regional Institute of Mental Health, Tezpur
- Assistant Professor, Department of Psychiatric Nursing, LGB Regional Institute of Mental Health, Tezpur
- Assistant Professor, Department of Psychiatry, LGB Regional Institute of Mental Health, Tezpur

21-28 June 2024

- Secretary, Arunachal Pradesh Legislative Assembly
- Commissioner & Secretary, Mizoram Legislative Assembly
- Secretary-In-Charge, Nagaland Legislative Assembly
- CVO, Mahanadi Coalfields Limited, Sambalpur, Odisha
- Special Secretary to the Speaker, Arunachal Pradesh Legislative Assembly
- Deputy Secretary, Arunachal Pradesh Legislative Assembly
- DYSP, State Vigilance Department, Arunachal Pradesh
- General Manager (Excv/Vig.), Coal India Limited, Kolkata, W.B.
- SO, Security, Arunachal Pradesh Legislative Assembly
- Committee Officer, Mizoram Legislative Assembly

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1. View of the iconic IACA building, donated by the Austrian Govt. at 1 Euro per annum;
 2. 3 and 4. Faculty members addressing the participants;
 5. Well stocked IACA library;
 6. Cafeteria;
 7. One of IACA's Seminar Room.



OUR CLIENT ORGANISATIONS (SINCE NOVEMBER 2017)

GOVERNMENT OF INDIA

1. Department of Pension & Pensioners Welfare
2. Department of Personnel and Training
3. Ministry of Tribal Affairs
4. Ministry of Earth Sciences
5. Ministry of Electronics and Information Technology
6. Ministry of Development of North Eastern Region
7. Department of Space
8. Department of Scientific and Industrial Research
9. Ministry of Road Transport & Highways
10. Ministry of Communication (Department of Posts)
11. Ministry of Health & Family Welfare
12. Ministry of Shipping
13. Department of Industrial Policy & Promotion
14. Department of Health Research
15. Ministry of Parliamentary Affairs
16. Ministry of Coal
17. Department of Revenue, Ministry of Finance
18. Ministry of Human Resource Development
19. Ministry of Tourism
20. Department of Youth Affairs
21. Department of Agricultural Research and Education
22. Ministry of Power
23. ICMR, Department of Health
24. DRDO, Department of Defence Research
25. Department of Economic Affairs
26. Department of Empowerment of Persons with Disabilities
27. Ministry of Education
28. Department of Drinking Water & Sanitation
29. Department of Justice
30. Ministry of Women and Child Development
31. Department of Sports

PUBLIC SECTOR ENTERPRISES

1. National Aluminium Company, Bhubaneswar
2. Bharat Heavy Electricals Limited, New Delhi
3. Hindustan Aeronautics Limited, Bangalore
4. Central Coalfields Limited, Ranchi
5. South Eastern Coalfields Limited, Bilaspur
6. Mahanadi Coalfields Limited, Sambalpur
7. Western Coalfields Limited, Nagpur
8. Indian Bank, Chennai
9. RITES Limited, Gurugram
10. TCI Ltd., New Delhi
11. Oil & Natural Gas Corporation, New Delhi
12. Ircon International Limited, New Delhi
13. National Highways Authority of India, New Delhi
14. Indian Oil Corporation Ltd., New Delhi
15. Bharat Petroleum Corporation Ltd., Mumbai
16. Hindustan Petroleum Corporation Limited, Mumbai
17. DFCCI Ltd. , New Delhi

18. IFFCO Ltd. , New Delhi
19. IREDA, New Delhi
20. GAIL (India) Ltd., Noida
21. Oil India Limited, Duliajan
22. IREL (India) Limited, Mumbai
23. MMTC Limited, New Delhi
24. New Mangalore Port Trust, Mangalore
25. India Tourism Development Corp. Ltd., New Delhi
26. BIRAC, New Delhi
27. NLC India Limited, Neyveli
28. Balmer Lawrie & Co. Ltd., Kolkata
29. IFCI Limited, New Delhi
30. HLL Lifecare Limited, Thiruvananthapuram
31. PFRDA, New Delhi
32. MSTC Limited, Kolkata
33. Northern Coalfields Limited, Singrauli
34. Power Finance Corporation Ltd., New Delhi
35. MRP Ltd., Mangalore
36. Mishra Dhatu Nigam Limited, Hyderabad
37. BEML Ltd., Bangalore
38. CMPDI Ltd., Ranchi
39. ALIMCO, Kanpur
40. MOIL Limited, Nagpur
41. NBCC, New Delhi
42. NEEPC Ltd., Shillong
43. Hindustan Shipyard Ltd., Visakhapatnam
44. Syama Prasad Mookerjee Port, Kolkata
45. Ferro Scrap Nigam Limited, Bhilai
46. NEDFi Ltd., Guwahati
47. Bharat Coking Coal Limited, Dhanbad
48. Paradip Port Authority, Paradip
49. NHPC Limited, Faridabad
50. SJVN Limited, Shimla
51. Jute Corporation of India Limited, Kolkata
52. Bharat Electronics Limited, Bangalore
53. Machine Tool Prototype Factory, Ambernath
54. Ordnance Factory, Medak
55. Bhakra Beas Management Board, Chandigarh
56. UCO Bank, Kolkata
57. Heavy Vehicles Factory, Chennai
58. Bengal Chemicals & Pharmaceuticals Ltd., Kolkata
59. AVNL, Chennai
60. AVNL IOL, Ambernath
61. Damodar Valley Corporation, Kolkata
62. NHDC Ltd., Noida
63. India First Life Insurance Company Ltd., Mumbai
64. Central Warehousing Corporation, New Delhi
65. Numaligarh Refinery Limited, Assam
66. Hindustan Copper Limited, Kolkata
67. THDC India Limited, Rishikesh
68. Heavy Engineering Corporation Limited, Ranchi

69. Indian Overseas Bank, Chennai
70. Coal India Limited, Kolkata
71. United India Insurance Co. Ltd., Bangalore
72. KAP Ltd., Bangalore
73. Vehicle Factory, Jabalpur
74. NHSRC Ltd., New Delhi
75. Repco Bank, Chennai
76. BBJ Construction, Kolkata
77. Mazagon Dock Shipbuilding Limited, Mumbai
78. Eastern Coalfield Limited, Pashim Bardhaman
79. NCRTC, New Delhi
80. Agriculture Insurance Company Of India Limited, New Delhi
81. MECON Limited, New Delhi

AUTONOMOUS BODIES

1. National Crime Record Bureau, New Delhi
2. Centre for Excellence in Basic Sciences, Mumbai
3. CCSIR-CECRI, Karaikudi
4. Securities and Exchange Board of India, Mumbai
5. Central Board of Excise and Customs, New Delhi
6. ICMAM, Chennai
7. India Meteorological Department, New Delhi
8. IGCAR, Chennai
9. LGBRIMH, Tezpur
10. Institute of Nano Science and Technology, Mohali
11. National Biodiversity Authority, Chennai
12. AIIMS, New Delhi
13. JIPGMER, Puducherry
14. Rajya Sabha Secretariat, New Delhi
15. Institute for Plasma Research, Ahmedabad
16. Office of the CGDA, New Delhi
17. NITRD, New Delhi
18. NCPSL, New Delhi
19. National Productivity Council, New Delhi
20. Indian Institute of Foreign Trade, New Delhi
21. National Skill Development Council, New Delhi
22. NIRDPR, Hyderabad
23. CIHCS, West Kameng
24. Chittaranjan National Cancer Institute, Kolkata
25. National Council of Science Museums, Kolkata
26. Physical Research Laboratory, Ahmedabad
27. CCRUM, New Delhi
28. Children's Film Society India, Mumbai
29. NIM, SME, Hyderabad
30. NIRM, Bangalore
31. AIIMS, Jodhpur
32. NTRO, New Delhi
33. AIIMS, Nagpur
34. Tata Memorial Hospital, Mumbai
35. VMMC & Safdarjung Hospital, New Delhi
36. SVNIRTR, Cuttack
37. Indira Gandhi Rashtriya Uran Akademi, Amethi
38. AIIMS, Raipur
39. AIIMS, Bhubaneswar

40. AIIMS, Deoghar
41. National Capital Region Planning Board, New Delhi
42. National Small Industries Corporation, New Delhi
43. BPRD, New Delhi
44. IPGMER, New Delhi
45. Lady Hardinge Medical College, New Delhi
46. Smt. S. K. Hospital, New Delhi
47. North Eastern Council Secretariat, Shillong
48. AIIMS, Gorakhpur
49. Aeronautical Quality Assurance, New Delhi
50. NIEIT, New Delhi
51. NERIWLM, Tezpur
52. NIFT, New Delhi
53. National Centre for Cell Science, Pune
54. CMLRE, Kochi
55. NIFTEM, Sonapat
56. Energy Management System, Thiruvananthapuram
57. Coir Board, Kochi
58. AIIMS, Rishikesh
59. AIIMS, Patna
60. AIIMS, Raebareli
61. AIIMS, Awantipora
62. AIIMS, Mangalagiri
63. AIIMS, Bibinagar
64. Dr. Ambedkar International Centre, New Delhi
65. Central University of Punjab, Bathinda
66. Central Institute of Psychiatry, Ranchi
67. SEEPZ-SEZ, Mumbai
68. ARAI, Pune
69. NSEIT Limited, Mumbai
70. Central University of Karnataka, Kalaburagi
71. Maharashtra Maritime Board Mumbai, Mumbai
72. South Central Zone Cultural Centre, Nagpur
73. Indian Institute of Technology, Roorkee
74. National School of Drama, New Delhi
75. S.V. National Institute of Technology, Surat
76. Competition Commission of India, New Delhi
77. Indira Gandhi Institute of Medical Sciences, Patna
78. IISER, Kolkata
79. National Institute of Tuberculosis
80. Rubber Board, Kottayam
81. IRMRA, Thane
82. NECTAR, Shillong
83. Indian Institute of Tropical Meteorology, Pune
84. RIPANS, Aizawl

STATE ASSEMBLIES/GOVERNMENT

1. Meghalaya Legislative Assembly Secretariat
2. Punjab Vidhan Sabha Secretariat
3. Sikkim Legislative Assembly Secretariat
4. Government of National Capital Territory of Delhi
5. Mizoram Legislative Assembly Secretariat
6. Arunachal Pradesh Legislative Assembly Secretariat
7. Nagaland Legislative Assembly

International Trainings Organised by PARI

In all 22 international training programmes have been completed by PARI:

London | October 2018 | November 2018 | January 2019 | February 2019 | March 2019 | May 2019 | Oct 2019 | Dec 2019 | Feb 2020 |

Public Policy Management in Parliamentary Democracy

London | April 2019 | June-July 2019 | Aug-Sep 2019 |

Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy Administration in Parliamentary Democracy**

London | Feb 2020 | **Anti-Corruption in a Parliamentary Democracy**

Melbourne | Feb 2020 | June 2022 | November 2022 | **Leadership for Mental Health System Development**

Perth | October-November 2023 | **Public Policy Management in Parliamentary Democracy**

Vienna | March 2024 | June 2024 | **A Tailor Made Leadership Training Programme on Anti-Corruption and Good Governance**

National Training Organised by PARI

About 71 national training programmes have been completed by PARI:

New Delhi | Nov 2017 | Jan 2018 | Feb 2018 | May 2018 | 2 courses in Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures.**

New Delhi | Feb 2018 | May 2018 | **Advanced Course on Parliamentary Procedures.**

New Delhi | March 2018 | April 2018 | 2 courses in July 2018 | Oct 2018 | Sep 2019 | Nov 2019 | **Customised Training Programme on Parliamentary Procedures.**

New Delhi | July 2018 | **Customised Course on Parliamentary Administration for Officers of State Assemblies/UTs.**

New Delhi | 2 courses in July 2018 | **Customised Training Programme for Protocol Officers dealing with Parliament/Visiting Parliamentary Committees in Chief Secretary Office.**

Mumbai | Sep 2019 | **Parliamentary Procedure in collaboration with National Institute of Securities Markets (NISM).**

New Delhi | Sep 2020 | Jan 2021 | Feb 2021 | March 2021 | Sep 2021 | Nov 2021 | **Online workshop on Parliamentary Questions and Assurances.**

New Delhi | Sep 2020 | Sep 2021 | **Online workshop on Parliamentary Committee System.**

New Delhi | Sep 2020 | **Online course on Hospital Procurement Vigilance.**

New Delhi | Dec 2020 | July 2023 | **Online and Offline Customised Training Programme for the PAs attached to Hon'ble Members of Parliament.**

New Delhi | 2 courses in Feb 2021 | March 2021 | May 2021 | June 2021 | 2 courses in July 2021 | Sep 2021 | Jan-Feb 2022 | Feb 2022 | Sep 2022 | Oct 2023 | **Online Training Course on Preventive Vigilance.**

New Delhi | March 2021 | **Online Course on Gender Sensitisation.**

New Delhi | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023 | Sep 2023 | **Online Course on 'Vigilance Management' for Vigilance Officers.**

New Delhi | Oct 2021 | **Online Course on VIP Protocols.**

Duliajan | Aug 2022 | **Training on 'What every manager should know about disciplinary proceedings'.**

Kolkata | Sept 2022 | Jan 2023 | **Training on Preventive Vigilance.**

Gurugram | Sept 2023 | **Customised Two Days Programme on Vigilance, Public Procurement and Ethics & Good Governance for the officers working in RITES Limited.**

New Delhi | Feb 2024 | **Two Days Online Course on Preventive Vigilance for the Officers Working in Oil India Limited.**

New Delhi | Apr 2024 | **Preventive Vigilance and Good Governance.**

New Delhi | June 2024 | **Vigilance Management.**

New Delhi | Sep 2024 | **Online Course on RTI ACT 2005 for the officers working in OIL India Ltd.**

New Delhi | Sep 2024 | **Conducting Disciplinary Proceeding for Good Governance.**

New Delhi | Sep-Oct 2024 | **4 Courses in Oct 2024 | 2 Courses in Nov 2024 | NCRTC CDA Rules and Disciplinary Proceeding for NCRTC.**

New Delhi | Oct 2024 | Nov 2024 | **Online Course on Preventive Vigilance and Good Governance.**

New Delhi | Oct 2024 | **Online Workshop on Cyber Security Awareness.**

New Delhi | May 2024 | **Public Procurement: Decision Making, Vulnerabilities, and Remedies-A Case Study Approach.**





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