



PARLIAMENTARY AND ADMINISTRATIVE RESEARCH INSTITUTE

An Online Certificate Programme

PARLIAMENTARY PROCEDURES

Parliamentary Practice, Devices & Committee Systems

*Designed for officers working in Ministries/Departments, Autonomous
bodies and PSUs under the Central Government*

Total Training - 30 Hours

Duration - 4 Weeks

Mode - Online

Awarded - Certificate

Training Schedule - 24th August - 18th September 2026

Last Date for Nomination - Monday, 17th August 2026

Registrations Open | Batch Size Limited to 50 Participants

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ABOUT THE PROGRAMME



The Parliamentary Procedures course offers a comprehensive introduction to the workings of India's Parliament, anchored in the **constitutional and procedural framework** that defines its authority, structure, and functioning. Rooted in the Constitution of India and governed by established rules of procedure and conventions, Parliament operates as the central institution of democratic governance, ensuring accountability of the Executive to the Legislature. An understanding of these foundational principles is essential for appreciating how legislative business is conducted, how oversight is exercised, and how institutional balance is maintained within India's parliamentary democracy.

Designed for senior and mid-level government officers, the programme equips participants with the knowledge to effectively engage with parliamentary mechanisms, respond to parliamentary questions and assurances, and

understand the constitutional framework underpinning India's parliamentary democracy.

Officers in ministries, departments, PSUs, and autonomous bodies under the Central Government are regularly called upon to brief ministers, respond to Parliament, host Parliamentary Committees, and prepare for scrutiny by the PAC and CAG — often without formal training in parliamentary practice and procedure.

PARI's Certificate Programme on Parliamentary Procedures is an expert-led online course delivered over four focused weeks. It blends constitutional framework, practical parliamentary devices, real-world case studies, and committee procedures into a structured 30-hour learning journey delivered live by former senior officers of Parliament.

WHY ATTEND THIS PROGRAMME

Officers dealing with Parliament-related work, senior officers in PSUs and autonomous bodies under the Central Government, protocol officers and officers of State Assemblies/UTs, finance and accounts officers engaged with PAC/CAG matters, as well as officers newly

posted to Parliament-facing roles, will significantly benefit from this programme by gaining a comprehensive understanding of parliamentary procedures and practices.

Participants will:

- Understand the full range of parliamentary devices — Special mention, Zero Hour, Calling Attention, Short Duration Discussion;
- Navigate parliamentary questions and government assurances;
- Learn the constitutional and procedural framework governing India's Parliament;
- Prepare your ministry or department for Parliamentary Committee appearances and scrutiny.
- Understand the role of the PAC, CAG, and departmentally related standing committees;
- Learn from practitioners with decades of direct experience in Parliament's Administrative, Legislative, and Committee wings;
- Learn about Parliamentary Privileges and Protocols; and
- Earn a Certificate from PARI - a recognised name in governance and parliamentary training.
- Understand the perspective of Ministries and Departments, including Questions (Starred, Unstarred & Short Notice), Half-an-Hour Discussions, Motions, Resolutions, Statements by Ministers, Private Members' Bills and Resolutions, and the procedure for laying of papers on the Table of the House.

PROGRAMME DETAILS



Programme Fee

Rs 38,500

Per Participant | GST as applicable

Group Discounts available for 5+ nominations

How to Register

1. Email your nomination to training@pariparliament.org
2. Receive confirmation and payment details from PARI
3. Complete payment via NEFT/RTGS/Online Transfer

Duration: 4 Weeks (1 Month)

Total Hours: 30 Hours of Live Sessions

Timings: 11am-01:30 pm

Sessions: 12 Sessions (3 per week)

Session Length: 2.5 Hours each

Delivery Platform: Zoom

Batch Size: Maximum 50 Participants

Last Date for Nomination: Monday, 17th August 2026

PROGRAMME SCHEDULE

WEEK 1 — Introduction to Parliament & Parliamentary Terminologies

Session 1 Monday, 24 August 2026	Parliament of India: Structure, Functions & Constitutional Framework Overview of India's bicameral legislature; constitutional provisions governing Parliament (Articles 79-122); role of the President, Lok Sabha and Rajya Sabha; composition, tenure and powers; relationship between the executive and legislature. Includes: Q&A
Session 2 Wednesday, 26 August 2026	Parliamentary Terminologies & Key Concepts Essential parliamentary vocabulary: Prorogation, Dissolution, Adjournment, Quorum, Motion, Resolution, Bill, Guillotine; Parliamentary Questions, Committees, Government Assurance; practical relevance for government officers. Includes: Q&A
Session 3 Friday, 28 August 2026	The Law-Making Process in India Stages of legislation: introduction, consideration, passing and assent; ordinary bills vs money bills vs constitutional amendment bills; joint sittings; role of ministries in preparing legislation; subordinate legislation and its parliamentary oversight. Includes: Q&A

WEEK 2 — Parliamentary Devices to Raise Matters of Public Importance

Session 4 Monday, 31 August 2026	Parliamentary Devices — Part I: Urgency Mechanisms Zero Hour: concept, procedure, and limitations; Special Mention in Rajya Sabha; Calling Attention Motion: procedure, admissibility, and ministerial response obligations; practical guidance for officers handling urgent parliamentary matters. <i>Includes: Q&A</i>
Session 5 Wednesday, 02 September 2026	Parliamentary Devices — Part II: Debates & Member Initiatives Half-an-Hour Discussion; Short Duration Discussion; Private Member's Bills and Private Member's Resolutions; Adjournment Motion; Statement by Minister; No-Confidence Motion; implications for the executive. <i>Includes: Q&A</i>
Session 6 Friday, 04 September 2026	Parliamentary Privileges, Protocols & Conventions Parliamentary privileges of members and Houses; freedom of speech in Parliament; contempt of Parliament; protocols for receiving Parliamentary Committees; code of conduct for government officers dealing with Parliament; conventions and practices. <i>Includes: Q&A</i>
WEEK 3 — Parliamentary Questions, Assurances & Committee Systems	
Session 7 Monday, 07 September 2026	Parliamentary Questions: Types, Procedures & Ministry Obligations Starred vs Unstarred vs Short Notice Questions; Half an hour discussion; oral and written answers; admissibility criteria; obligation of accuracy and completeness; consequences of misleading Parliament; drafting of replies — best practices for ministry/department officers. <i>Includes: Q&A</i>
Session 8 Wednesday, 09 September 2026	Parliamentary Assurances: Tracking, Compliance & Ministry Accountability Nature and types of parliamentary assurances; Committee on Government Assurances; tracking and fulfilment obligations; consequences of lapse; coordination between ministries and parliamentary wings; real examples from government practice. <i>Includes: Q&A</i>
Session 9 Friday, 11 September 2026	Parliamentary Committee System — Structure & Functions Financial committees: PAC, Estimates Committee, Committee on Public Undertakings; Departmentally Related Standing Committees (DRSCs); Select/Joint Committees on Bills; Ad hoc committees; and all other committees; their powers, procedures and reports. <i>Includes: Q&A</i>
WEEK 4 — Appearing Before Committees, Oversight, Best Practices and Digital Parliament	
Session 10 Monday, 14 September 2026	Parliamentary Committees, PAC & CAG: Protocols, Preparation & Accountability Protocol for hosting Parliamentary Committees on study visits; roles and responsibilities of ministry/department officers; preparation for depositions before the PAC, DRSC and other committees; the Comptroller and Auditor General and audit reports; how CAG reports reach Parliament and committees; role of Principal Accounts Officers; preparing ministries and PSUs for parliamentary financial scrutiny; case studies on high-profile PAC examinations. <i>Includes: Q&A</i>
Session 11 Wednesday, 16 September 2026	Digital Parliament and E-Governance in Policy Framework Familiarize participants with the evolving concept of a Digital Parliament , including online and technology-driven parliamentary processes. E-notices for Questions, Motions, and other parliamentary

	devices; Online submission and tracking of parliamentary replies; Digital platforms for Committee work and documentation; Use of e-Office and paperless functioning in Ministries; Real-time coordination with Parliament through digital systems Includes: Q&A
Session 12 Friday, 18 September 2026	Assessment, Key Takeaways & Valedictory Session The programme will conclude with a participant's assessment, forming the basis for certification, along with a review of key learnings and the valedictory session.

FACULTY PROFILE



Shri S Bal Shekar, Former Secretary General, Lok Sabha and Chief Course Director, PARI



Shri S. Bal Shekar has a rich experience of 33 years in the Administrative, Executive, Legislative, and Committee services in the Indian Parliament, including being Chief of Protocol and Conference Branch, involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all

aspects of the administrative work of the Secretariat, consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha, imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organised several international and national-level conferences on parliamentary matters, apart from organising various ceremonies and functions in the Central Hall of Parliament, including arrangements for addresses by international dignitaries such as the U.S. President, etc.

Dr. PPK Ramacharayalu **Secretary General, Rajya Sabha, Parliament of India**



Dr P P K Ramacharyulu, Former Secretary General of Rajya Sabha, has a vast experience of more than 4 decades in handling Parliament, where he has been overseeing various parliamentary Committees such as the

Committee on Members of Parliament Local Area Development Scheme, the Committee on Health & Family Awareness and the Committee on Home Affairs. He also worked as Secretary General, Andhra Pradesh Legislative Assembly. He earned his Doctorate degree in Parliamentary Committee Systems from JNU, New Delhi.

**Shri D. S. Aswal,
Former Additional Secretary, Lok Sabha**



Over three decades, he has served various prestigious Committees of the Lok Sabha, Indian Parliament and the House in various capacities and earned adulation from eminent parliamentarians. He was the principal draftsman of the Public Accounts Committee on subjects like 2G spectrum, Adarsh Housing Scam, Acquisition of Aircraft by Ministry of Civil Aviation, Defence Estate Management, Operation Vijay and many others. A prolific writer, his articles have been published in national dailies, magazines and journals. He is a faculty member of the Bureau of Parliamentary Studies and Training, Institute of

Constitutional and Parliamentary Studies, PRS Legislative Research and the Indian Corporate Law Services Academy. He has delivered numerous lectures on almost all aspects of the functioning of the Indian Parliament and Constitution to the probationers of All India Services, senior executives of PSUs, University Teachers, Journalists and Members of Parliament from many countries. As Secretary to Parliamentary Delegations, he has visited many countries and studied their Parliamentary Systems. He has authored two books on different aspects of the functioning of our Parliament and a travelogue. The Publication Division, Ministry of I&B, is bringing the Hindi version of his book to the Indian Parliament. Currently, he is a practising Advocate and also writes on contemporary constitutional and public policy matters

**Shri Jagmohan Sundriyal,
Former Joint Secretary, Rajya Sabha, Parliament of India**



Shri J. Sundriyal, Former Joint Secretary in Rajya Sabha, Parliament of India, is an expert in Parliamentary and Constitutional matters, legislation, finance and budget, public policy analysis and public administration with more than 36 years of experience in Parliament (both Houses), Government of India and State Government of Uttarakhand. He has worked with distinction in all functional areas of Parliament administration. He has been associated with all formats of Parliamentary Committees and contributed immensely in the domain

of education, health, industry, transport, tourism, culture, environment & forests and commerce by preparing more than 150 reports of different Parliamentary Committees on financial, legislation and policy issues of different Ministries/Departments of the Government of India. He has worked as J.S., in charge of the Department-related Committee on Health and Family Welfare for almost five years and has been instrumental in scrutinising landmark legislations and examining subjects of public importance relating to the health sector. He has remained engaged as faculty in different training programmes conducted by the Parliament of India and the Parliamentary Administrative and Research Institute

**Shri S K Tripathi,
Former Joint Secretary and CVO in the Rajya Sabha Secretariat, Parliament of India**



Shri S. K. Tripathi is a former Joint Secretary and CVO in the Rajya Sabha Secretariat, Parliament of India. He joined the Rajya Sabha Secretariat in the year 1985. Over the span of three decades, he has been

associated with legislative business as well as non-legislative business pertaining to the Council of States. He has been overseeing the work of three Parliamentary Committees, namely, the Committee of Privileges, the Committee on Rules and the Committee on Government Assurances. Also, he has been a faculty member in various courses/programmes conducted by

the Institute of Constitutional & Parliamentary Studies and the Rajya Sabha Secretariat on subjects of Legislative Drafting, Law-making process, raising

matters of urgent public importance, matters of breach of privileges, etc.

**Dr Narmadeshwar Prasad,
Founder Director, PARI; Former Additional Director, Rajya Sabha**



Dr Prasad is the founder-Director of the Parliamentary and Administrative Research Institute (PARI) in New Delhi. He is currently working as Parliamentary Advisor to the Hon'ble Speaker of Arunachal Pradesh Assembly, Itanagar, since 2024. He has worked in different capacities in the Rajya Sabha

Secretariat for over 23 years. He has vast experience in parliamentary procedures. He took VRS from his service in 2017 and founded PARI with a view to imparting training to officers of the government, PSEs and

Autonomous bodies under the central government. He has done M.A., M Phil and PhD from the School of International Studies, Centre for International Politics, Organisation and Disarmament, Jawaharlal Nehru University, New Delhi. Dr Prasad delivers lectures on Public Policy and Public Health Policy, including Mental Health Systems Development and also on Ethics and Good Governance. Dr Prasad pioneered several training programmes with internationally reputed organisations and IIMs in India, among others. Recently, he signed a prestigious MOU with IACA, a UN-mandated organisation on Anti-Corruption located in Vienna, Austria.

OUR CLIENT ORGANISATIONS (Since November 2017)



Government of India

Department of Pension & Pensioners Welfare
Department of Personnel and Training
Ministry of Tribal Affairs
Ministry of Earth Sciences
Ministry of Electronics and Information Technology
Ministry of Development of North Eastern Region
Department of Space
Department of Scientific and Industrial Research
Ministry of Road Transport & Highways
Ministry of Communication (Department of Posts)
Ministry of Health & Family Welfare
Ministry of Shipping
Department of Industrial Policy & Promotion
Department of Health Research
Ministry of Parliamentary Affairs
Ministry of Coal
Department of Revenue, Ministry of Finance
Ministry of Human Resource Development
Ministry of Tourism
Department of Youth Affairs
Department of Agricultural Research and Education
Ministry of Power
ICMR, Department of Health
DRDO, Department of Defence Research
Department of Economic Affairs
Department of Empowerment of Persons with Disabilities
Ministry of Education
Department of Drinking Water & Sanitation
Department of Justice
Ministry of Women and Child Development
Department of Sports

Department of Science & Technology
Ministry of Housing and Urban Affairs, New Delhi

Public Sector Enterprises

National Aluminium Company, Bhubaneswar
Bharat Heavy Electricals Limited, New Delhi
Hindustan Aeronautics Limited, Bangalore
Central Coalfields Limited, Ranchi
South Eastern Coalfields Limited, Bilaspur
Mahanadi Coalfields Limited, Sambalpur
Western Coalfields Limited, Nagpur
Indian Bank, Chennai
RITES Limited, Gurugram
TCI Ltd., New Delhi
Oil & Natural Gas Corporation, New Delhi
Ircan International Limited, New Delhi
National Highways Authority of India, New Delhi
Indian Oil Corporation Ltd., New Delhi
Bharat Petroleum Corporation Ltd., Mumbai
Hindustan Petroleum Corporation Limited, Mumbai
DFCCI Ltd. , New Delhi
IFFCO Ltd. , New Delhi
IREDA, New Delhi
GAIL (India) Ltd., Noida
Oil India Limited, Duliajan
IREL (India) Limited, Mumbai
MMTC Limited, New Delhi
New Mangalore Port Trust, Mangalore
India Tourism Development Corp. Ltd., New Delhi
BIRAC, New Delhi
NLC India Limited, Neyveli
Balmer Lawrie & Co. Ltd., Kolkata
IFCI Limited, New Delhi

HLL Lifecare Limited, Thiruvananthapuram
PFRDA, New Delhi
MSTC Limited, Kolkata
Northern Coalfields Limited, Singrauli
Power Finance Corporation Ltd., New Delhi
MRP Ltd., Mangalore
Mishra Dhatu Nigam Limited, Hyderabad
BEML Ltd., Bangalore
CMPDI Ltd., Ranchi
ALIMCO, Kanpur
MOIL Limited, Nagpur
NBCC, New Delhi
NEEPC Ltd., Shillong
Hindustan Shipyard Ltd., Visakhapatnam
Syama Prasad Mookerjee Port, Kolkata
Ferro Scrap Nigam Limited, Bhilai
NEDFi Ltd., Guwahati
Bharat Coking Coal Limited, Dhanbad
Paradip Port Authority, Paradip
NHPC Limited, Faridabad
SJVN Limited, Shimla
Jute Corporation of India Limited, Kolkata
Bharat Electronics Limited, Bangalore
Machine Tool Prototype Factory, Ambernath
Ordnance Factory, Medak
Bhakra Beas Management Board, Chandigarh
UCO Bank, Kolkata
Heavy Vehicles Factory, Chennai
Bengal Chemicals & Pharmaceuticals Ltd., Kolkata
AVNL, Chennai
AVNL IOL, Ambernath
Damodar Valley Corporation, Kolkata
NHDC Ltd., Noida
India First Life Insurance Company Ltd., Mumbai

Central Warehousing Corporation, New Delhi	AIIMS, New Delhi	Aeronautical Quality Assurance, New Delhi
Numaligarh Refinery Limited, Assam	JIPGMER, Puducherry	NIEIT, New Delhi
Hindustan Copper Limited, Kolkata	Rajya Sabha Secretariat, New Delhi	NERIWLM, Tezpur
THDC India Limited, Rishikesh	Institute for Plasma Research, Ahmedabad	NIFT, New Delhi
Heavy Engineering Corporation Limited, Ranchi	Office of the CGDA, New Delhi	National Centre for Cell Science, Pune
Indian Overseas Bank, Chennai	NITRD, New Delhi	CMLRE, Kochi
Coal India Limited, Kolkata	NCPSL, New Delhi	NIFTEM, Sonipat
United India Insurance Co. Ltd., Bangalore	National Productivity Council, New Delhi	Energy Management System, Thiruvananthapuram
KAP Ltd., Bangalore	Indian Institute of Foreign Trade, New Delhi	Coir Board, Kochi
Vehicle Factory, Jabalpur	National Skill Development Council, New Delhi	AIIMS, Rishikesh
NHSRC Ltd., New Delhi	NIRDPR, Hyderabad	AIIMS, Patna
Repco Bank, Chennai	CIHCS, West Kameng	AIIMS, Raebareli
BBJ Construction, Kolkata	Chittaranjan National Cancer Institute, Kolkata	AIIMS, Awantipora
Mazagon Dock Shipbuilding Limited, Mumbai	National Council of Science Museums, Kolkata	AIIMS, Mangalagiri
Eastern Coalfield Limited, Pashim Bardhaman	Physical Research Laboratory, Ahmedabad	AIIMS, Bibinagar
NCRTC, New Delhi	CCRUM, New Delhi	Dr. Ambedkar International Centre, New Delhi
Agriculture Insurance Company Of India Limited, New Delhi	Children's Film Society India, Mumbai	Central University of Punjab, Bathinda
MECON Limited, New Delhi	NIM, SME, Hyderabad	Central Institute of Psychiatry, Ranchi
Broadcast Engg. Consultants India Ltd., Noida	NIRM, Bangalore	SEEPZ-SEZ, Mumbai
Certification Engg. International Ltd., Navi Mumbai	AIIMS, Jodhpur	ARAI, Pune
NHDC Ltd., Bhopal	NTRO, New Delhi	NSEIT Limited, Mumbai
HUDCO, New Delhi	AIIMS, Nagpur	Central University of Karnataka, Kalaburagi
REC Limited, Gurugram, Haryana	Tata Memorial Hospital, Mumbai	Maharashtra Maritime Board
	VMMC & Safdarjung Hospital, New Delhi	Mumbai, Mumbai
	SVNIRTR, Cuttack	South Central Zone Cultural Centre, Nagpur
Autonomous Bodies	Indira Gandhi Rashtriya Uran Akademi, Amethi	Indian Institute of Technology, Roorkee
National Crime Record Bureau, New Delhi	AIIMS, Raipur	National School of Drama, New Delhi
Centre for Excellence in Basic Sciences, Mumbai	AIIMS, Bhubaneswar	S.V. National Institute of Technology, Surat
CCSIR-CECRI, Karaikudi	AIIMS, Deoghar	Competition Commission of India, New Delhi
Securities and Exchange Board of India, Mumbai	National Capital Region Planning Board, New Delhi	Indira Gandhi Institute of Medical Sciences, Patna
Central Board of Excise and Customs, New Delhi	National Small Industries Corporation, New Delhi	IISER, Kolkata
ICMAM, Chennai	BPRD, New Delhi	National Institute of Tuberculosis
India Meteorological Department, New Delhi	IPGMER, New Delhi	Rubber Board, Kottayam
IGCAR, Chennai	Lady Hardinge Medical College, New Delhi	IRMRA, Thane
LGBRIMH, Tezpur	Smt. S. K. Hospital, New Delhi	NECTAR, Shillong
Institute of Nano Science and Technology, Mohali	North Eastern Council Secretariat, Shillong	Indian Institute of Tropical Meteorology, Pune
National Biodiversity Authority, Chennai	AIIMS, Gorakhpur	RIPANS, Aizawl
		INCOIS, Hyderabad

Malaviya National Institute of
Technology, Jaipur

State Assemblies/Government

Meghalaya Legislative Assembly
Secretariat

Punjab Vidhan Sabha Secretariat
Sikkim Legislative Assembly
Secretariat

Government of the National Capital
Territory of Delhi

Mizoram Legislative Assembly
Secretariat

Arunachal Pradesh Legislative
Assembly Secretariat

Nagaland Legislative Assembly

INTERNATIONAL TRAINING

About 24 international training programmes have been completed by PARI:

London | October 2018 | November 2018 | January 2019 | February 2019 | March 2019 | May 2019 | Oct 2019 | Dec 2019 | Feb 2020 | **Public Policy Management in Parliamentary Democracy**

London | April 2019 | June-July 2019 | Aug-Sep 2019 | Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy Administration in Parliamentary Democracy**

London | Feb 2020 | **Anti-Corruption in a Parliamentary Democracy**

Melbourne | Feb 2020 | June 2022 | November 2022 | **Leadership for Mental Health System Development**

Perth | October-November 2023 | **Public Policy Management in Parliamentary Democracy**

Vienna | March 2024 | June 2024 | Sep-Oct 2025 | Feb 2026 | **A Tailor Made Leadership Training Programme on Anti-Corruption and Good Governance**

NATIONAL TRAINING

About 73 national training programmes have been completed by PARI:

New Delhi | Nov 2017 | Jan 2018 | Feb 2018 | May New Delhi | Nov 2017 | Jan 2018 | 2 courses in Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures.**

New Delhi | Feb 2018 | May 2018 | **Advanced Course on Parliamentary Procedures.**

New Delhi | March 2018 | April 2018 | 2 courses in July 2018 | Oct 2018 | Sep 2019 | Nov 2019 | **Customised Training Programme on Parliamentary Procedures.**

New Delhi | July 2018 | **Customised Course on Parliamentary Administration for Officers of State Assemblies/UTs.**

New Delhi | 2 courses in July 2018 | **Customised Training Programme for Protocol Officers dealing with Parliament/Visiting Parliamentary Committees in Chief Secretary Office.**

Mumbai | Sep 2019 | **Parliamentary Procedure in collaboration with National Institute of Securities Markets (NISM).**

New Delhi | Sep 2020 | Jan 2021 | Feb 2021 | March 2021 | Sep 2021 | Nov 2021 | **Online workshop on Parliamentary Questions and Assurances.**

New Delhi | Sep 2020 | Sep 2021 | **Online workshop on Parliamentary Committee System.**

New Delhi | Sep 2020 | **Online course on Hospital Procurement Vigilance.**

New Delhi | Dec 2020 | July 2023 | Online and

Offline Customised Training Programme for the PAs attached to Hon'ble Members of Parliament.

New Delhi | 2 courses in Feb 2021 | March 2021 | May 2021 | June 2021 | 2 courses in July 2021 | Sep 2021 | Jan-Feb 2022 | Feb 2022 | Sep 2022 | Oct 2023 | **Online Training Course on Preventive Vigilance.**

New Delhi | March 2021 | **Online Course on Gender Sensitisation.**

New Delhi | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023 | Sep 2023 | **Online Course on 'Vigilance Management' for Vigilance Officers.**

New Delhi | Oct 2021 | **Online Course on VIP Protocols.**

Duliajan | Aug 2022 | **Training on 'What every manager should know about disciplinary proceedings'.**

Kolkata | Sept 2022 | Jan 2023 | **Training on Preventive Vigilance.**

Gurugram | Sept 2023 | **Customised Two Days Programme on Vigilance, Public Procurement and Ethics & Good Governance for the officers working in RITES Limited.**

New Delhi | Feb 2024 | **Two Days Online Course on Preventive Vigilance for the Officers Working in Oil India Limited.**

New Delhi | Apr 2024 | **Preventive Vigilance and Good Governance.**

New Delhi | June 2024 | **Vigilance Management.**

New Delhi | Sep 2024 | **Online Course on RTI ACT 2005 for the officers working in OIL India Ltd.**

New Delhi | Sep 2024 | Aug 2025 | **Conducting Disciplinary Proceeding for Good Governance.**

New Delhi | Sep-Oct 2024 | 4 Courses in Oct 2024 | 2 Courses in Nov 2024 | **NCRTC CDA Rules and Disciplinary Proceeding for NCRTC.**

New Delhi | Oct 2024 | Nov 2024 | **Online Course on Preventive Vigilance and Good Governance.**

New Delhi | Oct 2024 | **Online Workshop on Cyber Security Awareness.**

New Delhi | May 2025, July 2025 | **Public Procurement: Decision Making, Vulnerabilities, and Remedies-A Case Study Approach.**